



Town of Oromocto

RECREATION MASTER PLAN

Final Draft | July 2025



CONTENTS

1.0 A RECREATION MASTER PLAN FOR THE TOWN OF OROMOCTO	01
1.1 THE TOWN OF OROMOCTO	02
1.2 RECREATION TRENDS IN CANADA.....	05
1.3 REVIEW OF STRATEGIC DOCUMENTS.....	07
1.4 CHAPTER ONE LESSONS LEARNED	09
2.0 THE OROMOCTO RECREATION FACILITY SETTING	10
3.0 CONSULTATION AND CONCEPTS	18
3.1 WHAT WE HEARD	18
3.2 BIG IDEAS TO ACT ON	25
4.0 THE CONTEMPORARY OROMOCTO RECREATION PALETTE.....	27
4.1 FACILITIES	27
4.2 NEW PROJECTS.....	71
4.3 RECREATION PROGRAMMING.....	74
4.4 OPERATIONS AND CAPITAL UPGRADES	75
5.0 IMPLEMENTATION	77
5.1 IMPLEMENTATION STRATEGY AND PROCESS MAP	77
5.2 THE REGIONAL POSITIONING PHASE	80
5.3 NETWORK STABILIZATION PHASE.....	81
5.4 NETWORK EVOLUTION	83
5.5 RECREATION MASTER PLAN POLICY	83
5.6 MONITORING SUCCESS	85
APPENDIX A BUDGET ESTIMATES	86



1.0A RECREATION MASTER PLAN FOR THE TOWN OF OROMOCTO

The Town of Oromocto commissioned this Recreation Master Plan (RMP) to explore the Town's recreation facility needs and to assist Town Staff and Council with determining future facility revenue and expense models relative to non-direct programmatic needs. The RMP strategically guides the direction of recreation programs, facilities, parks, trails, and supporting amenities over the next ten years.

The Town of Oromocto works to provide recreation facilities and supporting activities that bring all municipal and regional residents together to ensure a socially strong and active community. Thus, the Town invests in recreation infrastructure that strengthens this sense and supports the following:

- » Supporting social, healthy, and active habits for all residents located within Oromocto's facility service region
- » Building a strong sense of belonging and multi-generational well-being at well-positioned placements within the heart of the region and town
- » Bringing culturally diverse populations together for fitness and sport
- » Working with partner municipalities within the greater Fredericton region to promote inclusivity and equity for all

Additionally, creating a strong regional recreation assets provides many ancillary benefits, such as:

- » Retaining residents who feel an attachment to the Town of Oromocto and/or 5 CDSB Gagetown
- » Attracting new residents who desire a high quality of life and available recreation and educational assets within proximity to Fredericton
- » Working closely with Oromocto's municipal partners to ensure a reciprocally complete and equitable recreational platform regionally exists
- » Capitalizing on a growing economic sector that can create more jobs within the heart of the regional centre
- » Bringing visitors interested in recreation-related tourism, such as river paddling

The delivery of recreation facilities, parks, and services outlined in this RMP reflects current statistical environments for the Town, service region, and greater region, and is projected over a ten-year period. Additionally, this RMP explores the provision of the proposed Oromocto Regional Wellness and Recreation Centre and how it financially and culturally fits into the Town and its service catchment.

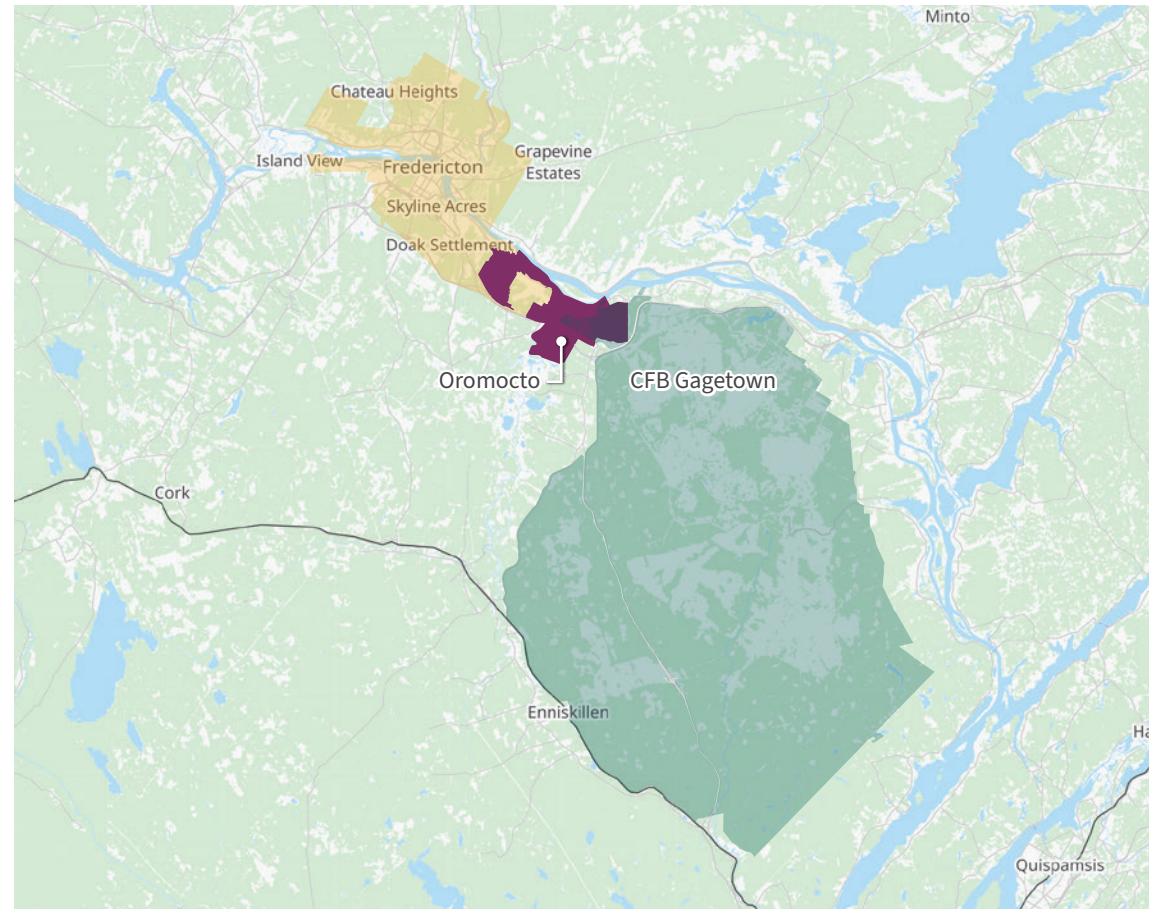
1.1 THE TOWN OF OROMOCTO

Historical Overview. Oromocto's diverse history is tied to Indigenous, municipal planning, military development, and economic growth heritages. The Town recently expanded to include Lincoln and its 2441 residents (see figure 1).

Long before European settlement, the Oromocto area was home to the Wolastoqiyik (Maliseet) people, who lived along the Saint John River. The name Oromocto originated from the Maliseet word 'welamukotuk', meaning deep water or good river. The Maliseet utilized the river for transportation, fishing, and trade.

By the late 17th and early 18th centuries, French Acadians and British settlers arrived in the area and on the river. The region was later incorporated into British-controlled Nova Scotia (and later New Brunswick) following the Treaty of Paris in 1763. Over time, the area developed as a small farming and lumbering community with communities such as Fredericton, Woodstock, and Oromocto evolving into cultural and economic river-based centres.

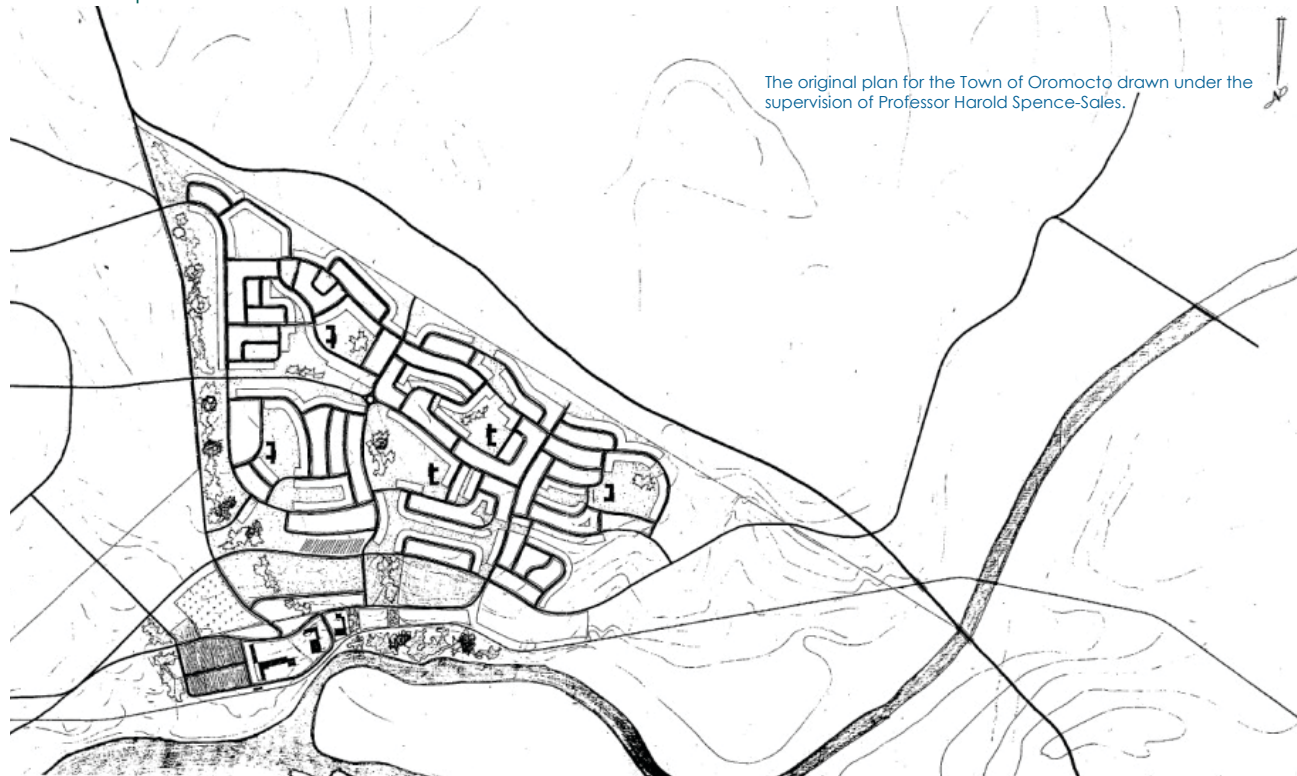
FIGURE 1 | OROMOCTO AND SURROUNDING AREAS



Oromocto's growth is closely tied to 5th Canadian Division Support Base - Gagetown (5 CDSB Gagetown) (1950s). The federal government chose Oromocto as the site for a major military training base due to its strategic location and the availability of

land that resembled probable European battlefields. The construction of the base led to the displacement of several small communities; however, it also resulted in significant economic and population growth for the Town and region.

FIGURE 2 | ORIGINAL OROMOCTO PLAN FOR OROMOCTO



EVOLUTION. The Town of Oromocto is a planned military Town that has evolved into an intentionally structured community with schools, recreational facilities, and businesses catering to military personnel and their families. The Town is also a hub for outdoor activities, such as boating, walking, and in-woods activities.

The Town has experienced notable population changes since the early 90s, influenced by military developments and regional administrative restructuring. These are:

1990S TO EARLY 2000S.

During this period, Oromocto's population remained relatively stable, with minor fluctuations influenced by the 5 CDSB Gagetown. By 2011, the Town population grew to 8,932 residents.

THE 2016 AND 2021

CENSUS. A slight increase brought the population to 9,223 before experiencing a slight decline to 9,045 (resulting primarily from the military base staffing adjustments).

MUNICIPAL BOUNDARY

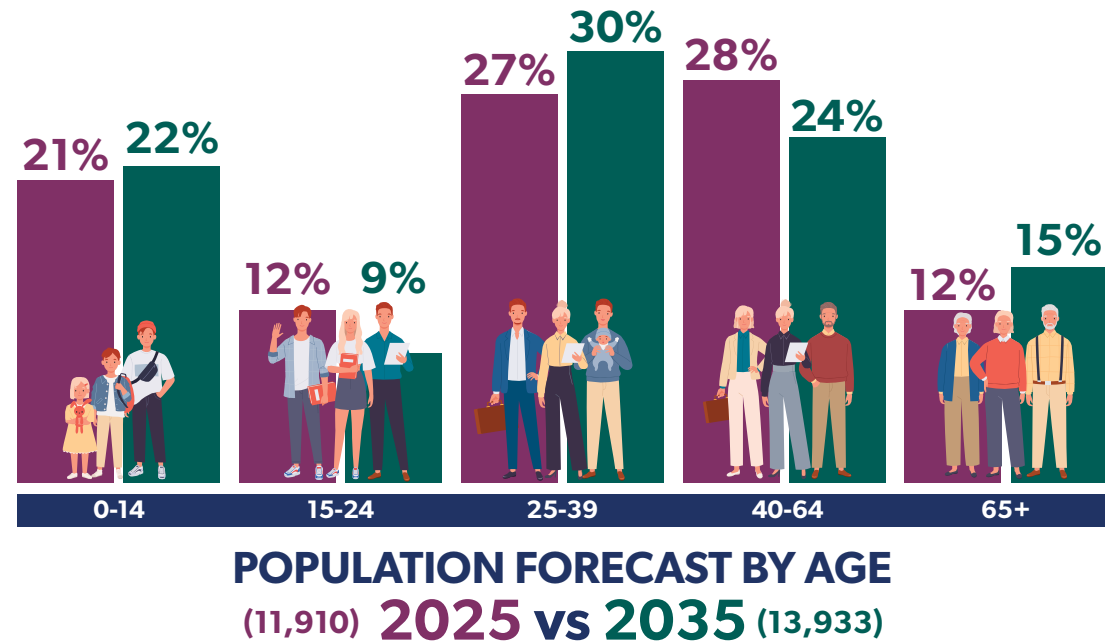
CHANGE. In 2023, as part of New Brunswick's local

governance reform, Oromocto expanded its boundaries by annexing the Local Service District (LSD) of Lincoln, excluding the Fredericton International Airport. This merger increased the combined population to 11,486 residents and significantly changed the number of residents for whom Oromocto provides services. This expansion reflects Oromocto's evolving administrative landscape and its efforts to adapt to regional reforms and regional service delivery.

LOOKING FORWARD. The Town of Oromocto is home to 11,910 residents. Approximately 6500 of these residents are directly related to the base. Although Oromocto's population decreased slightly during the last census period, the population is projected to rise by 2,000 people, or 15% over the next ten years.

During this same period, age-group-specific populations are projected to experience a 1% rise in the 0-14 years category, a 3% drop in the 15-24 years category, a 3% rise in the 25-39 years category, a 4% drop in the 40-64 years category, and a 3% rise in the 65+ years category. As with most New Brunswick communities, senior populations will increase as residents mature out of the workforce and retire into their community.

FIGURE 3 | POPULATION FORECAST BY AGE



1.2 RECREATION TRENDS IN CANADA

Recent trends in Canadian municipal recreation reflect a growing emphasis on inclusivity, active living, and the enhancement of public spaces to foster a sense of community through gathering and shared activity. The COVID-19 pandemic influenced higher participation rates in personal activity with limited personal contact, and a statistical decline in team-based sports. The total number of athletes playing sports did not decline; however, the percentage of those participating in organized sports such as minor hockey declined.

THE FRAMEWORK FOR RECREATION IN CANADA

The Canadian Parks and Recreation Association (CPRA) updated its Framework for Recreation in Canada in 2024. This guiding document emphasizes the role of recreation in enhancing health, well-being, and community resilience. It addresses contemporary challenges, such as climate change, the COVID-19 pandemic, and demographic shifts, highlighting the need for inclusivity, sustainability, and community engagement in recreation services.

The Framework provides vision, values, and principles for recreation in Canada as follows:

The Vision of the Framework is a Canada in which everyone is engaged in meaningful, accessible recreation experiences that foster individual wellbeing, the wellbeing of natural and built environments, and community wellbeing.

The Values that guide the Framework are: public good, inclusion and equity, sustainability, and lifelong participation.

The Principles of operation underlying the Framework are: outcome-driven, quality and relevance, evidence-based, partnerships, and innovation.

The Framework provides five goals for recreation in Canada:



GOAL 1 - ACTIVE LIVING: Foster active living through physical recreation. Focus on getting the inactive, active, rather than the active, more active.



GOAL 2 - INCLUSION AND ACCESS: Increase inclusion and access to recreation for populations that face constraints or barriers to participation.



GOAL 3 - CONNECTING PEOPLE WITH NATURE: Help people connect to nature through recreation.



GOAL 4 - SUPPORTIVE ENVIRONMENTS: Ensure the provision of supportive physical and social environments that encourage participation in recreation and help to build strong, caring communities.



GOAL 5 - RECREATION CAPACITY: Ensure the continued growth and sustainability of the recreation field.

INCREASED OUTDOOR ACTIVITY PARTICIPATION

Data from Statistics Canada indicate a rise in participation in outdoor activities. In 2021, 78% of Canadian households engaged in outdoor activities close to home, up from 75% in 2011. Walking is the most popular activity, with 74% of households participating, followed by cycling and visits to parks or playgrounds.

Municipalities respond to this statistical change by revitalizing public spaces to support increased activity. For instance, the City of Fredericton is investing nearly \$15 million in its primary public gathering grounds, Officers' Square. This project aims to provide safe, inclusive spaces that encourage cultural and physical activity, as well as social interaction.



Additionally, the annually updated CPRA Canadian City Parks Report (2023 version) highlights several strategic directions for urban parks that gently encourage municipalities to support this evolution. These are:

- » Plan for a higher baseline of park usage post-pandemic
- » Focus on quality to ensure existing parks meet diverse community needs
- » Explore new park typologies when developing innovative park designs that complement urban growth
- » Educate communities about the benefits of naturalized park spaces
- » Address social design characteristics to ensure equitable access to park resources

These trends highlight the need for Canadian municipalities to create accessible, engaging, and health-promoting recreational environments for all residents.

1.3 REVIEW OF STRATEGIC DOCUMENTS

The Oromocto Recreation Master Plan is founded on a review of the following previously completed plans, studies, and other relevant strategic documents for the relevant recreation context and lessons learned:

- » Park Improvement Plan 2020
- » Oromocto Active Transportation Plan 2012
- » Future Sport, Recreation, and Cultural Facility Feasibility Study 2020
- » Town of Oromocto Leisure Service Master Plan 2006
- » Future Sport, Recreation and Cultural Facility Needs Assessment Study 2014
- » Town of Oromocto Municipal Plan 2016

PARK IMPROVEMENT PLAN, 2020

The Park Improvement Plan was released in 2020 by Recreation Oromocto. For each park, the plan provides its address, a brief description of the space, highlights its features, identifies needs and issues, offers new ideas, and outlines priorities for the park. Some parks, such as Black Watch Park and Hubbard Park, had no identified needs, issues or new ideas; whereas, other parks, such as Duffie Park and Erica Circle Park, identified these areas as to be determined. Overall, the report highlights the variety of features at

various Oromocto parks and identifies children's play equipment, sun shades, footpaths, picnic tables and shelters, and cleaning and litter removal as the top-identified needs and issues. Additionally, the plan recognizes Anniversary Park, Deer Park, Sir Douglas Hazen Park, and Gesner Park as the most visited parks.

FUTURE SPORT, RECREATION AND CULTURAL FACILITY NEEDS ASSESSMENT STUDY, 2014

This report outlines recommendations for indoor facilities, including recreation, sports, culture, and library spaces, based on community input, local socio-demographics, infrastructure, organizational indicators, and market service trends. The report offers fifteen recommendations regarding facility spaces and programming. The report takes into consideration geographic context, population, socio-demographic context, and leisure facility and service context. It outlines trends in Recreation, Cultural, and Library Participation, highlighting team sports, arena sports, aquatic sports, gymnasium/indoor fieldhouse activities, as well as cultural and library activities. From focus group meetings, the report presents an ideal space, specific requirements, location, and other things generated by each focus group. In the Needs Assessment section, the report identifies the existing supply, demonstrated demand, expressed demand, trends, and recommended actions for recreational facilities.

OROMOCTO ACTIVE TRANSPORTATION PLAN, 2012

The Town of Oromocto's Active Transportation Plan aims to provide an inventory of existing active transportation routes, a plan for the overall network and hierarchy of routes, opportunities and design guidelines for future AT infrastructures, an opinion of probable cost, and a phasing plan. The plan acknowledges the Town's well-established active transportation system and identifies the system's key issue as gaps that interrupt its connectivity. The plan identifies key physical barriers to active transportation in Oromocto as the TransCanada Highway, inadequate infrastructure in the Gateway shopping complex, Restigouche Road, disconnected AT infrastructure, and Waasis Road between Broad Road and MacDonald Avenue. Goals aimed at supporting active transportation in the community include raising awareness, educating the public, improving infrastructure, creating interconnectivity, and implementing the plan. The plan outlines key recommendations for improving active transportation in the community over a 15- to 20-year period.

FUTURE SPORT, RECREATION, AND CULTURAL FACILITY FEASIBILITY STUDY, 2020

This study is the next step following the recommendations of the 2014 Future Sport, Recreation, and Cultural Needs Assessment. The document provides insight into the realities of pursuing a multi-purpose facility designed to accommodate evolving activity offerings. The study focuses on the space and programming within the King's Arrow Area, the Fay Tidd Library, the Community Centre, the Arts and Learning Centre, and the Hazen Centre. Aside from the

Hazen Centre, these facilities are proposed to be decommissioned upon the development of a multi-purpose facility. The study determines the community's need for the following infrastructure: a double recreational ice pad with at least one NHL-sized pad, a walking track, a double gymnasium, a library, a multi-purpose space, and meeting rooms.

TOWN OF OROMOCTO LEISURE SERVICE MASTER PLAN, 2006

At the time of this plan, the Town of Oromocto's existing Recreation Master Plan was developed in 1979. The 2006 Master Plan presents 36 recommendations, all of which are listed following the report's conclusions. The recommendations span from facility-specific recommendations to broader and longer-term goals for the community. The Master Plan proposes several studies be conducted to benefit the Town of Oromocto, including surveying residents every three years to measure satisfaction levels and performing a leisure needs assessment, as well as a lifecycle audit of the facilities within the Town by the Leisure Services Department.

TOWN OF OROMOCTO MUNICIPAL PLAN, 2016

The vision of the 2016 Municipal Plan is to encourage demographic, social, and economic growth while also enhancing the natural and cultural features of the community, ensuring that future development will enhance the quality of life in Oromocto. The plan outlines fourteen goals as guidelines for planning the Town of Oromocto. These goals encompass themes of environmental conservation, economic diversity, commercial and recreational enhancement, and partnership with government and First Nation groups.

STRATEGIC DOCUMENT REVIEW FINDINGS

Through careful review of the key background documents, it is evident that a framework for planning for recreation in Oromocto has the potential to benefit the community by:

- » Enhancing and diversifying park spaces to ensure they are accessible and enjoyable for all members of the community
- » Improving the Town's active transportation system to support meaningful, safe, and sustainable use
- » Supporting recreation facilities to provide programming and activities that speak to the needs and interests of community members

1.4 CHAPTER ONE LESSONS LEARNED

The following chapter one lessons inform this RMP in the upcoming chapters.

- » Wherever feasible, existing and new recreation facilities should be multi-generational, multi-functional, and equitably configured to attract as diverse and as many residents as possible.
- » Wherever possible, work with Oromocto's activity-delivery and adjacent municipal partners to deliver a culturally and financially equitable facility and service model.
- » Recreation is a core component of community lifestyle and a highly important component of cultural and economic development.

- » 5 CDSB Gagetown must continue to be a historically significant component of Oromocto's cultural and economic lifestyle.
- » Oromocto's mature residents will become a larger portion of population and will require central all-season facilities for both social and recreational activity.
- » Oromocto's expanded boundary presents an opportunity to recalibrate recreation facilities and services on a spatial and statistical platform for residents.
- » Oromocto understands that the Town is the heart of a greater local service area that facilities such as rinks and gymnasiums must provide lifestyle amenity to ensure program delivery groups can serve their population catchment zones; and,
- » The significance of outdoor and natural facilities such as the river and naturalized parks will continue to grow in importance to the daily lives of residents will continue to expand; and,
- » Present population/demographic conditions are not projected to change over the life of this RMP without significant local/regional economic development influence.

2.0 THE OROMOCTO RECREATION FACILITY SETTING

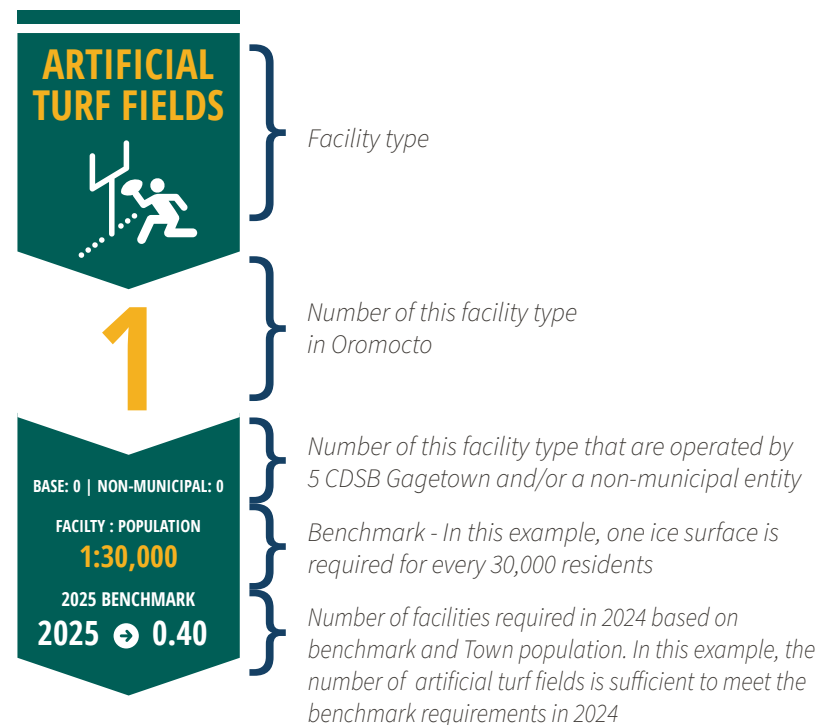
The Town of Oromocto provides physical assets for the cultural and recreational use of its residents and program providers (such as minor hockey and ball), as illustrated in Figure 5. This indirect-delivery model ensures that residents work together to ensure resident activity, and the Town collaborates with program providers to ensure the provision of indoor and outdoor facilities.

This recreation master plan evaluates the present-day inventory of facilities and statistically and culturally projects needs for the next ten years. The adjacent banners illustrate the current statistical delivery of facilities based on a benchmark analysis for each facility type. Benchmarks are determined through precedent research that, from a minimum of 30 communities, identifies a town's ability to finance, operate, and sustain a facility relative to the supporting municipal property tax base.

HOW TO USE THE FACILITY BANNERS

The banners illustrate the number of existing recreation assets, as well as the number of assets required, as shown in Figure 4. The following notes identify areas where an anomaly currently exists or a shortage is projected over the next ten years. In most cases, the Town appears to provide significantly more facilities than are statistically required; however, these include on-base facilities that are not fully accessible to local or regional residents.

FIGURE 4 | UNDERSTANDING THE FACILITY BANNERS



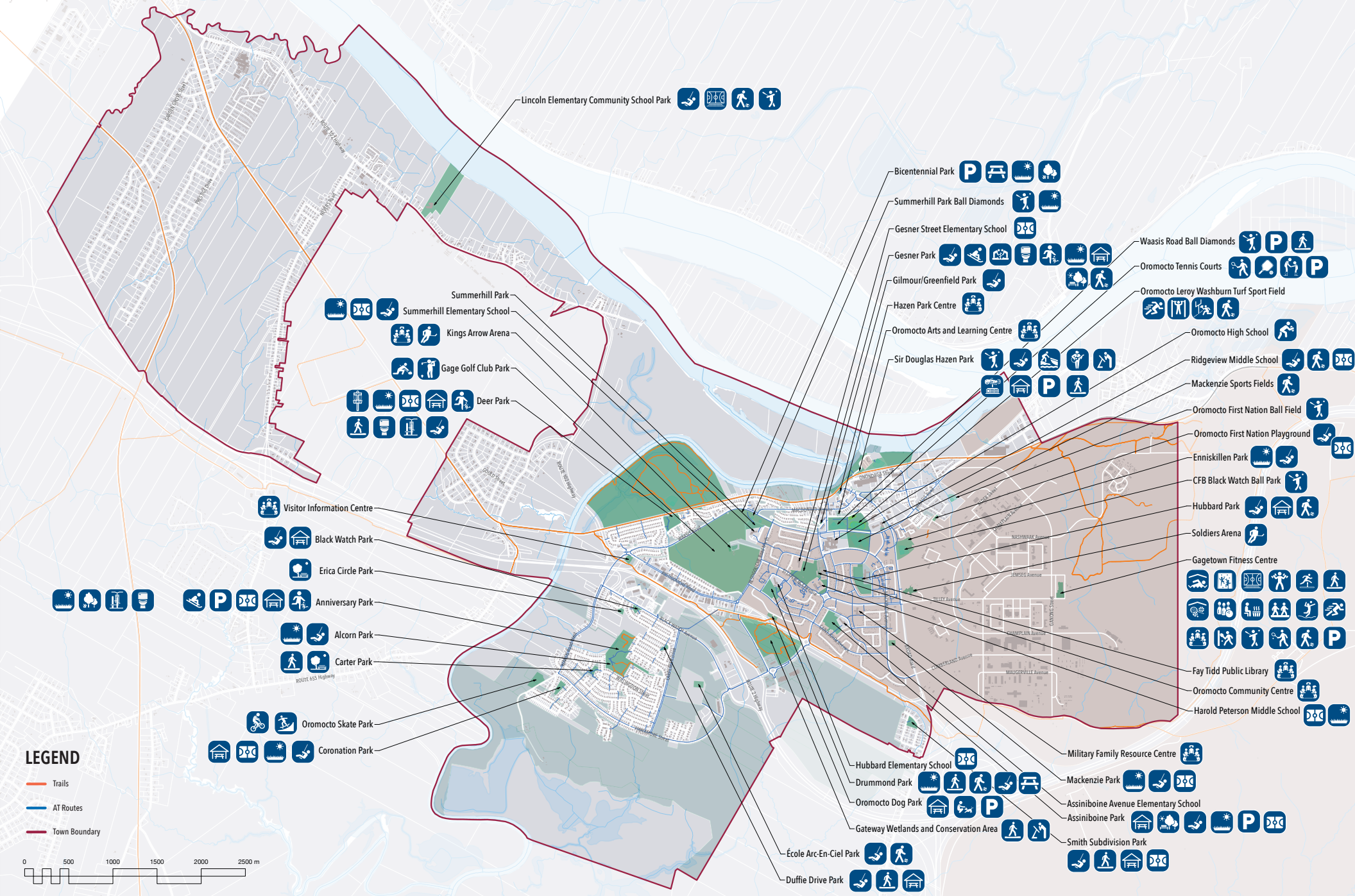


FIGURE 5 | OROMOCTO RECREATION FACILITIES MAP



NATURAL TURF FIELDS

The Base presently hosts three fields; the Town has two. Present benchmark figures indicate a need for 1.7 fields; however, at one field per 7,000 residents, an additional field is required within the next ten years. This is a priority.



BEACH VOLLEYBALL

Both courts are located on the Base with managed regional access. The Town can meet its demand of 0.6 courts by placing a single court on the riverfront (Sir Douglas Hazen Park).



INDOOR POOL

Indoor pool demand does not exceed 0.5 pools during the life of this master plan. The Base's indoor pool covers this demand until the need approaches 1.0.



CURLING SHEETS

The Gage Golf and Curling Club (attached to the King's Arrow complex) presently hosts four sheets of ice; however, local demand does not exceed 0.5 sheets. This facility is operating as a regional complex that, when the King's Arrow Arena is decommissioned, can become the responsibility of a private club in association with the Base. The Town can leave the existing ice plant to this partnership.



INDOOR ICE

The Town of Oromocto plans to replace its indoor ice surface at the new Oromocto Regional Wellness and Recreation Centre, while the Base will continue to provide an indoor facility at the Soldiers Arena (for Base and sporadic regional use). Thus, the Town of Oromocto is providing an indoor ice surface at one facility per 11,910 residents (just within the 1:12,000 benchmark).

Although this appears to be the present-day ideal, two problems arise. First, Oromocto's 6,500 residents who are employed at the Base have access to Soldiers Arena and do not directly contribute to the King's Arrow Arena. This leaves a statistical gap of only 5,410 residents to provide revenues for the Town arena.

Second, the King's Arrow Arena is home to regional minor sports groups such, as hockey, ringette, and figure skating. These groups provide programming for a population catchment of approximately 24,430 residents. The Oromocto Minor Hockey Association expressed an immediate need for an additional ice surface. Based on their regional population catchment, this appears to be true; however, this is not statistically true for Oromocto. In fact, the opposite is true for Oromocto.

The Town of Oromocto Council clearly understands the importance of the King's Arrow ice surface to all local and regional users and is willing to replace the facility as part of a new regional wellness complex. Thus, demand is met; however, the Town will continue to struggle financially to pay for facility operations and will not invest in capital reserve funds (which support planned or sudden minor to catastrophic repairs). A new approach to funding and sustaining facilities is required if the Town is to provide regional facilities.

The Town of Oromocto currently charges a non-resident user fee to out-of-town members of minor sport programs that use the facility. This \$200 fee, administered by the sports groups, does not cover the Town's costs and is viewed as a 'tax on youth.' Although the notion of a youth tax is not the intent, it is the outcome.

The King's Arrow Arena has reached the end of its life. The Town should not implement a new approach to cost recovery for this facility. Instead, the Town should focus on a new approach that can be applied to a new facility and reasonably extended to other regional-use facilities, such as sports fields. This approach must statistically spread operational deficit and capital reserve investment costs equitably across the user catchment zone.

Furthermore, the Town of Oromocto is one of several rural and urban communities that form the Greater Fredericton Region. To ensure cost and access equity across the region, all municipalities can develop a shared platform of fees for all facilities.



FIELD HOUSES

The Base hosts a field house that has limited local and regional access due to programmed base requirements. The Town's proposed Regional Wellness and Recreation Centre will include a field house, complete with a walking track, a library, social space, and an indoor rink. This single field house exceeds the Town's 0.4 facility requirement; therefore, it will function as a regional asset.



PLAYGROUNDS

The Town's playgrounds, along with several school sites, ensure a very high delivery of local play space. Given the design of the Town, this model can continue to ensure local access to play; however, the Town should focus its investment on facilities that enhance municipally owned sites over the next ten years and ensure new or evolving sites deliver multi-generational activities at various destinations.



MULTI-USE SCHOOL GYMS

Although the inventory illustrates excessive gym space, the space is administered by the School District; therefore, the Town can not ensure user group access to the space as needed. The Town may wish to explore a reciprocal agreement with the local School Districts to manage access to school gymnasiums; however, the future Regional Wellness and Recreation Centre will provide additional gym space for local groups.



INDOOR PICKLEBALL

Although a municipal deficit is illustrated, the new Regional Wellness and Recreation Centre will provide court space for regional programmed use.

IN GENERAL

The Town of Oromocto's indoor and outdoor facility inventory is generally high relative to population. This is due to 5 CDSB Gagetown, several in-neighbourhood schools, and the fact that the Town has delivered facilities at the regional level for several years.

This master plan proposes a 'right-sizing' program that sees the Town's facility delivery align with statistical requirements (wherever possible). Where facilities are regionally required, the Town can work with the base and/or its regional partners to ensure programmed access to facilities. For example, the Town can only statistically and financially support a single ice pad; however, its minor sport groups require two. In cases such as this, the Town can develop new working relationships with the base to allow increased and scheduled access to Soldiers Arena (to meet this demand). This approach can extend to other assets such as gymnasiums. In all cases, the Town's recreation department is both a catalyst and manager of equitable access to Town-owned and partner facilities.



3.0 CONSULTATION AND CONCEPTS

Creating a Recreation Master Plan requires input from staff and Council, as well as key stakeholders and residents, through meetings, workshops, and online formats. During the consultation process, meetings and workshops were held with recreation, operational, and planning staff, and Town Council. Individual stakeholder interviews were conducted, and a public open house was held at the Hazen Centre, where residents dropped by to share their feedback. A total of 319 people responded to the Recreation Master Plan community survey, and 15 organizations responded to the recreation providers' online survey. Participants demonstrated enthusiasm for both recreation in Oromocto and a strong sense of community, as shown in the following summary of what we heard.

3.1 WHAT WE HEARD

The following summary highlights the 'big ideas' gathered from participants in the community engagement process. These ideas are organized according to the five goals of the Frameworks for Recreation in Canada, with an additional category specifically for recreation facilities.



ACTIVE LIVING

- » Consider a new rink with multiple ice surfaces.
- » Create a multi-purpose facility with gym, walking track, pool, meeting space, and sports courts.
- » Install outdoor fitness equipment in parks.
- » Add outdoor pickleball courts and additional tennis courts.
- » Offer gymnastics, karate, and other martial arts programs.
- » Build a skate park.
- » Construct a walking bridge over the river.
- » Promote outdoor activities like hiking, biking, and birdwatching.
- » Add more outdoor rinks.
- » Offer aquasize classes.
- » Increase swimming lesson opportunities.
- » Establish a rowing club.
- » Promote outdoor activities like ball hockey, outdoor fitness classes, camping, canoeing.
- » Create a multi-purpose venue for various sports and activities.
- » Develop more outdoor sports fields, including soccer, football, and baseball.
- » Construct a dome for a turf field and year-round play.
- » Develop more indoor sports facilities, including a turf field for winter training.
- » Build a climbing gym.
- » Develop a winter sports facility like a ski hill or snowmobile trail.
- » Expand walking and biking trails.
- » Build a bike pump track.
- » Consider an outdoor skating oval.
- » Add mountain biking trails.
- » Establish an off-base gym.
- » Build wading pools.
- » Consider activities like axe throwing, drop-in bouldering, gymnastics, Karate.
- » Develop more cross-country ski trails.
- » Re-establish the 55+ Swim Program.
- » Provide more active living recreational opportunities for older adults.
- » Install beach volleyball courts.
- » Establish a running/biking trail network without ATVs.
- » Provide more swimming lesson opportunities.
- » Make signs and markings clearer on AT routes.
- » Establish better rules for walking trails and ATV use.
- » Establish at least one good trail loop with lighting.

INCLUSION AND ACCESS

- 
- » Make playgrounds and trails accessible.
 - » Add accessible play options and surfaces to existing playgrounds and parks.
 - » Ensure park spaces have accessible trails.
 - » Provide more sensory-friendly spaces and accommodating activities.
 - » Implement all-ability programs for recreation.
 - » Provide accessible equipment rentals, such as adaptive sports equipment.
 - » Offer more inclusive recreation activities for all ages and abilities.
 - » Create a community center that is accessible to all.
 - » Increase and promote French-language programs and activities.
 - » Offer more affordable, free, or low-cost recreational activities.
 - » Provide programs to support seniors' physical and social well-being.
 - » Improve communication and accessibility for people on the military base.
 - » Develop multi-generational parks suitable for all ages and abilities.
 - » Offer all-ability, non-competitive recreation programming.
 - » Consider washroom availability even when there are no scheduled sporting events.
 - » Add seating around pickleball courts.
 - » Re-establish access to school gyms in the evenings.
 - » Provide better access to base facilities.
 - » Provide more access to the outdoor track and for booking the turf field.
 - » Improve washrooms at King's Arrow Arena and make them accessible.
 - » Provide adult recreation opportunities at varied times of day and evening.
 - » Ensure fitness gym provides memberships for youth/teens.
 - » Improve communication and marketing of recreational opportunities and events.
 - » Consider communications beyond social media, such as direct mail, so people don't miss out on opportunities to participate in programs and events.
 - » Seek solutions to solve the communications disconnect with the Town and base recreational opportunities.
 - » Centralize recreational information online to make it easy to find.
 - » Create maps highlighting parks, trails, and recreation facilities.
 - » Consider a senior mini membership (walking track, treadmills, pool) for Gagetown Fitness Centre for affordability.
 - » Partner with rural community centres to provide more inclusion

CONNECTING PEOPLE AND NATURE

- » Develop more parks and green spaces.
- » Create a community garden.
- » Promote outdoor recreation opportunities, such as hiking, biking, and fishing.
- » Develop a nature-based exploratory playground to encourage risky and unstructured play.
- » Plant more trees and beautify the community.
- » Plant fruit trees and establish a community program to maintain and harvest them.
- » Revitalize the waterfront.
- » Improve trails near Deer Park and along the water.
- » Create more activities on the green.
- » Provide rentals for paddlesports equipment.
- » Consider grooming trails for winter access.
- » Establish free trail rides for people with mobility challenges to access parks and trails, like Riverview's Parks for All Program.
- » Offer a seed program to provide/share local plants, wildflowers, etc.
- » Consider adding a 'winter lights' event at gateway trail or riverfront, similar to wild lights at Magnetic Hill Zoo.
- » Develop more parks, playgrounds, and sports fields in Lincoln.
- » Upgrade marina with paved parking, concrete boat ramps, sitting areas, better signage.
- » Upgrade the waterfront to be more welcoming, with more green space, amenities, and programming.
- » Consider more walking trails to connect to roads in Oromocto west.

SUPPORTIVE ENVIRONMENTS

- » Offer a venue for live music/ theatre.
- » Organize more outdoor events and festivals.
- » Ensure new facility is a community gathering space.
- » Improve existing recreation areas, such as ball fields and parks.
- » Install better lighting at outdoor facilities.
- » Consider a seniors' walking club; walking slower, with help listening for bikes.
- » Provide more social opportunities for seniors.
- » Create a maker space.
- » Offer culinary programs with a focus on healthy eating.
- » Provide indoor quiet spaces and social spaces, particularly for those living in multi-unit housing.
- » Organize more social activities and clubs for people of all ages.
- » Provide hockey for younger girls
- » Consider outdoor movie nights.
- » Offer a variety of cultural programs, including arts, crafts, music, photography, etc.
- » Provide more activities for adults, such as mixed league sports.
- » Develop wellness programming in Hazen Park for all ages.
- » Provide earlier access to base gym for civilians.
- » Create camp programs for kids 12+.
- » Consider a skateboard club.
- » Provide more social gatherings, such as board and card games.
- » Develop a recreation equipment rental or lending library.
- » Provide more weekend, family-friendly activities and events to encourage community gatherings.
- » Develop a shuttle transit system with transportation hubs (schools, Hazen/ Riverfront, Superstore, big parks, base/pool/bowling/ walking track, Downtown, hospital, Sobeys, airport, new rec centre).

RECREATION CAPACITY

- » Improve existing recreation areas.
- » Convert King's Arrow Arena into a year-round fieldhouse facility for volleyball, pickleball, etc.
- » Plan multi-use courts to accommodate ball hockey.
- » Develop better parking options around Hazen Park during events.
- » Improve cooperation between the Town and the base to improve access and inclusion.
- » Consider user fees or other ways to provide improved recreation opportunities without raising taxes for all.
- » Improve capacity by finding a better way to include all sports in scheduling the facilities needed, and avoid having unused booked facilities.
- » Consider affordability for all.
- » Improve trail/bike lane connectivity to Fredericton and in Town.
- » Improve availability of fitness classes registration.
- » Implement a registration system for sports and fees
- » Redevelop public works grounds for recreation.
- » Promote volunteering opportunities.



RECREATION FACILITIES

- » Build a new rink with multiple ice surfaces.
- » Develop a multiplex facility with multiple ice surfaces
- » Develop a sports complex with a variety of facilities.
- » Develop a multiplex facility with multiple amenities.
- » Develop more outdoor sports fields.
- » Improve tennis court fencing, wind screen, entrances.
- » Add additional garbage bins around Deer Park Subdivision.
- » Install a softball batting cage at Waasis Fields.
- » Consider adding parking and ball hockey nets to Coronation Park.
- » Consider lighting at Wassiss Fields.
- » Provide better access to storage units at turf field for sports teams and associations.
- » Re-establish King's Arrow skate park.
- » Develop an outdoor ice curling/Crokinole surface.
- » Add a water dispenser for dogs at the dog park.
- » Explore a drive-in theatre, community theatre, or movie theatre.
- » Construct a dome for a turf field with a walking track.
- » Develop more indoor sports facilities.
- » Build a community center with a pool, gym, and library.
- » Develop a large inclusive, accessible playground.
- » Build a community pool, indoor and outdoor.
- » Consider shared use trail behind mall for walkers, ATVs, snowmobiles, etc. to support local businesses
- » Consider a shared trail program and activity area below Finnamore Street (e-bike park, pump track, single track, camping).

3.2 BIG IDEAS TO ACT ON

Residents expressed several great ideas that the Town can review each time it approaches a project. When considered collectively, these ideas inform the following initiatives in the 10-year recreation master plan.

BROADEN THE ACTIVITY PALETTE TO SUPPORT MULTI-GENERATIONAL USE OF FACILITIES. All indoor and outdoor facilities should be designed and programmed as multi-generational to ensure all-day use, and to support enhanced social gathering and community ‘togetherness’. Programmed activities and facility assets should be designed with this intent at the forefront of design thinking.

INHERENT ACCESSIBILITY AT ALL FACILITIES. All indoor and outdoor facilities should be designed with seamless and uninterrupted access to all areas, ensuring that all users can comfortably participate in all spaces and activities.

RECREATION AND BOTH SOCIAL AND PHYSICAL ACTIVITY. One of the greatest benefits of recreational activity is the social aspects inherent in gathering for fitness and fun. With this in mind, all facilities should be designed with social spaces created as viewing and/or gathering zones immediately adjacent to the activity zones.

FOCUS ON THE NODES. The Town of Oromocto has great DNA for initiating a network of in and outdoor facilities. Regional facilities such as Sir Douglas Hazen Park, Deer Park, the Gateway Wetland Conservation Area, the sports fields and courts located adjacent to the high school, and the proposed Regional Wellness and Recreation Centre provide an ideal starting point for creating a regional-class series of focal points. The following initiatives are proposed to enhance this network:

As the outdoor cultural centre of Oromocto, revitalize the Hazen Park lands as a regional land and water-based focal point that include paddle boat facilities, joint paddle, motorized and land-based social/refreshment zone, improved/expanded outdoor performance space, relocated parking to allow for improved/expanded performance space, addition of a significant outdoor multi-generational play zone and improved pathways.

As the indoor cultural centre of Oromocto, ensure the proposed Regional Wellness and Recreation Centre provides a broad palette of physical and social spaces that bring all residents together for regional activity and gathering.

Plan improvements at Deer Park that expand the existing trail network for all-season single-track activity. The Gateway Park remains passive, while Deer Park is enhanced through minimally intrusive active use.

A NEW COMMUNITY AND NODE. The addition of Lincoln to the Town of Oromocto presents an opportunity to welcome new residents by collectively creating a recreation node and linking it to other Town destinations. If suitable land becomes available for this purpose, the node should provide local play and social space, and include a regional sport field that places the area within the context of the Town and region's recreation facility offerings.

REGIONAL NODE CONNECTIVITY. Collaborate with Oromocto's regional municipal partners to develop a water- and land-based active transportation network that connects Oromocto's primary nodes to other nodes throughout the region. This network is comprised of water, trails, and roads, ensuring that recreation and social gathering are foundational components of the regional lifestyle.

COMMUNICATIONS. Sharing recreation and cultural information ensures that all residents are aware of what is available and when it is available. Residents can plan activities and ancillary social gatherings with friends and colleagues alike.

The Town of Oromocto can develop a smartphone-based app that provides information on all available physical and cultural activities, allowing residents to book participation where required. This way, residents are informed and can access activities as individuals or groups.

PROGRAMMED ACCESS. Building on the previous point, the Town should expand its booking system to include all Town and non-Town owned facilities, ensuring equitable access to all facilities for all groups. This is managed at the municipal level and can be coordinated at the regional level.

4.0 THE CONTEMPORARY OROMOCTO RECREATION PALETTE

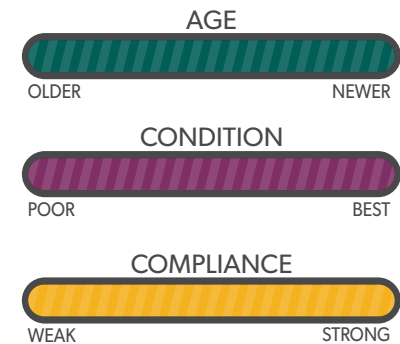
This chapter provides a location-by-location review of Oromocto's facilities, as well as a review of municipal operations.

4.1 FACILITIES

The following pages provide an overview of each Town of Oromocto recreational asset and the evolutionary projects that evolve the indoor or outdoor facility toward community needs. Also, where new facilities are required, new pages are added, complete with site description and associated projects. Figure 6 provides a legend for the icons used to illustrate current and future amenities at each facility. Blue icons indicate existing amenities, and purple icons indicate future additions.

THE EVALUATION GAUGE

Each park and recreation facility includes evaluation ratings that describe the site's position in relation to its age, condition, and compliance with its role as a recreation asset. All three of these factors are considered when prioritizing the proposed projects.



CONDITION. Is the site in good condition due to ease of maintenance and quality/age of materials?

AGE. How old is the equipment or facility, and does its age affect the use of the equipment or site? Evaluation is applied at a medium level if the equipment or facility is older and easy to maintain, and at a low level if it is older and difficult to maintain, such as in the case of being unable to find replacement parts.

COMPLIANCE. Does the site meet its role as a recreational asset?

FIGURE 6 | RECREATION FACILITY ICON LEGEND



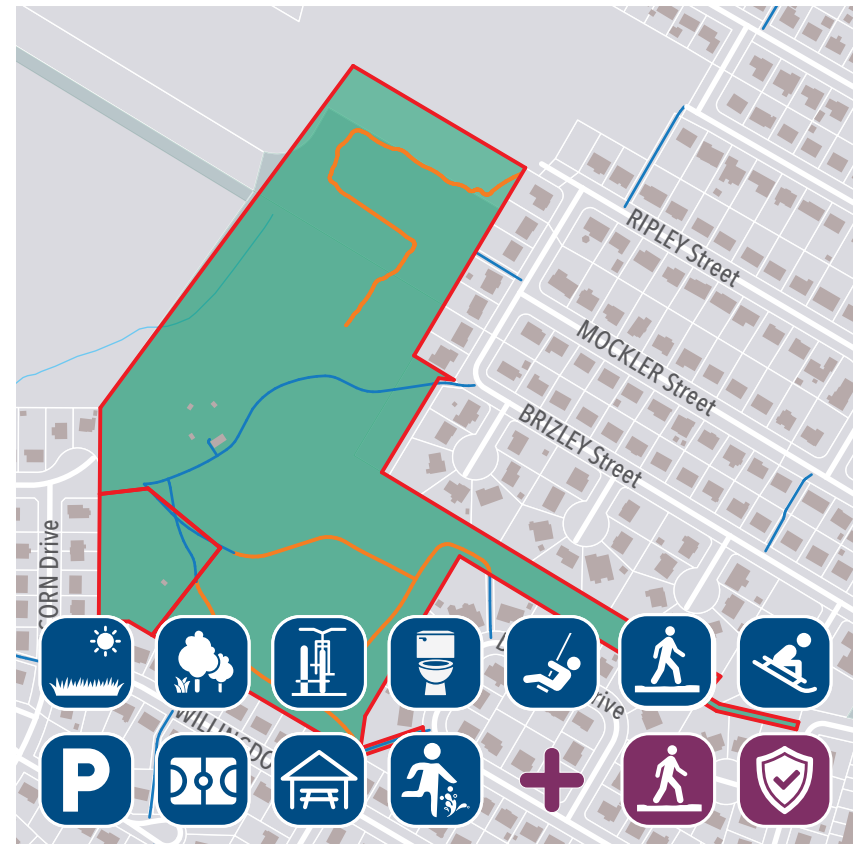
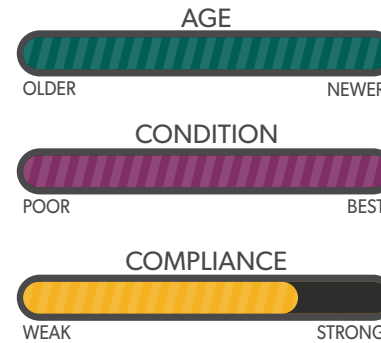
ANNIVERSARY PARK AND ALCORN PARK

100 Hallihan Drive | 11 ha | Municipal

NOTES: Anniversary Park and the adjacent Alcorn Park form a large community-level park with open green space, wooded trails, and numerous recreational amenities, including a splash pad, washroom buildings, play equipment, shade structures, picnic tables, and a basketball court. The park features trails that connect it to the neighbourhood and a paved parking area for visitors. The park space comprises a mix of older and recently planted younger trees.

VISION: This is an important regional-style park that requires modest upgrades to ensure the provision of a safe and multi-generational facility.

PRIORITY: High



PROJECTS: This site requires the following two projects:

1. **CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN (CPTED) REVIEW.** The Town can commission a professional landscape architecture firm capable of conducting a CPTED review and developing landscape design strategies that improve the appearance and functionality of the site as a park, while inherently building user comfort, safety, and accessibility into the improvement strategy/plan.
2. **CIRCUMFERENTIAL WALKING TRAIL.** In association with the above works, the Town can commission the design, tendering and construction of a multi-generational asphalt walking surface that provides access to all park areas while creating a measured pedestrian loop around the park. This loop can be branded and promoted for this purpose.

COST ESTIMATE: \$262,000

ASSINIBOINE PARK | ASSINIBOINE AVENUE ELEMENTARY SCHOOL PLAYGROUND

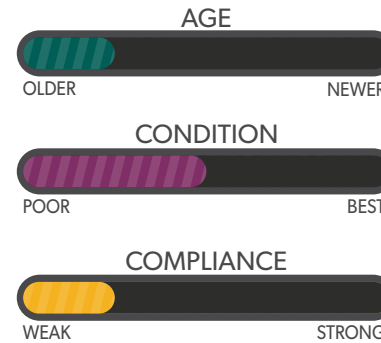
55 Assiniboine Avenue | 3.0 ha | Non-municipal

NOTES: Assiniboine Avenue Elementary School Playground is located adjacent to the K-2 school. The play equipment is spread out over a large space and includes many swings, painted court games, a multi-use court with basketball nets, a shade structure, and benches. The playground features a lot of open space but lacks a formal field.

VISION: This non-municipal site provides a local play space for the surrounding neighbourhood.

PRIORITY: Low

PROJECTS: Upon decommissioning of the school, the Town should explore adding a neighbourhood park with multi-generational amenities.



BLACK WATCH PARK

Black Watch Avenue | 0.5 ha | Municipal

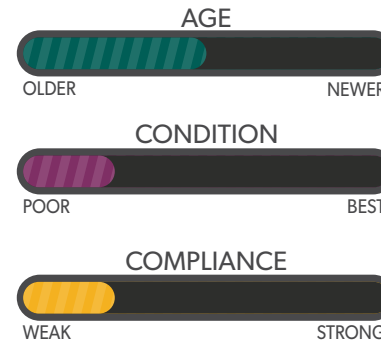
NOTES: Black Watch Park is an established park space accessible via neighbourhood trail connections. This park space is surrounded by trees and features open space, a play structure, swings, a picnic table, and a shade structure. The park is visible from Black Watch Avenue, but access is limited.

VISION: This is a vital park at the heart of a re-densifying neighbourhood. A redesign of the park should incorporate the integration of play spaces tailored to different age groups and the placement of multi-generational play equipment. Attention should also be given to creating multi-use open spaces for soccer, dog walking, or community gatherings. All of this requires well-connected trails to its residential adjacencies.

PRIORITY: High

PROJECTS: The Town should commission a park master plan that accomplishes the above before moving into detailed design and site upgrade construction.

COST ESTIMATE: \$26,500



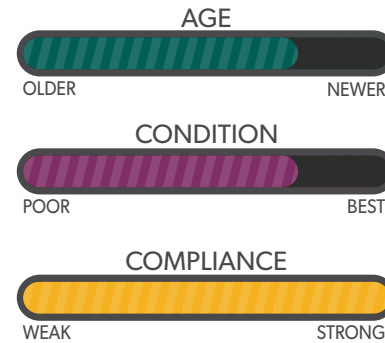
CFB BLACK WATCH BALL PARK

Broad Road | 3.3 ha | Non-municipal

NOTES: CFB Black Watch Park is a large open space area located next to Enniskillen Street Playground, and is home to Black Watch Ball Diamond.

PRIORITY: Low

PROJECTS: This is not a municipal facility and does not require upgrades to meet regional needs.

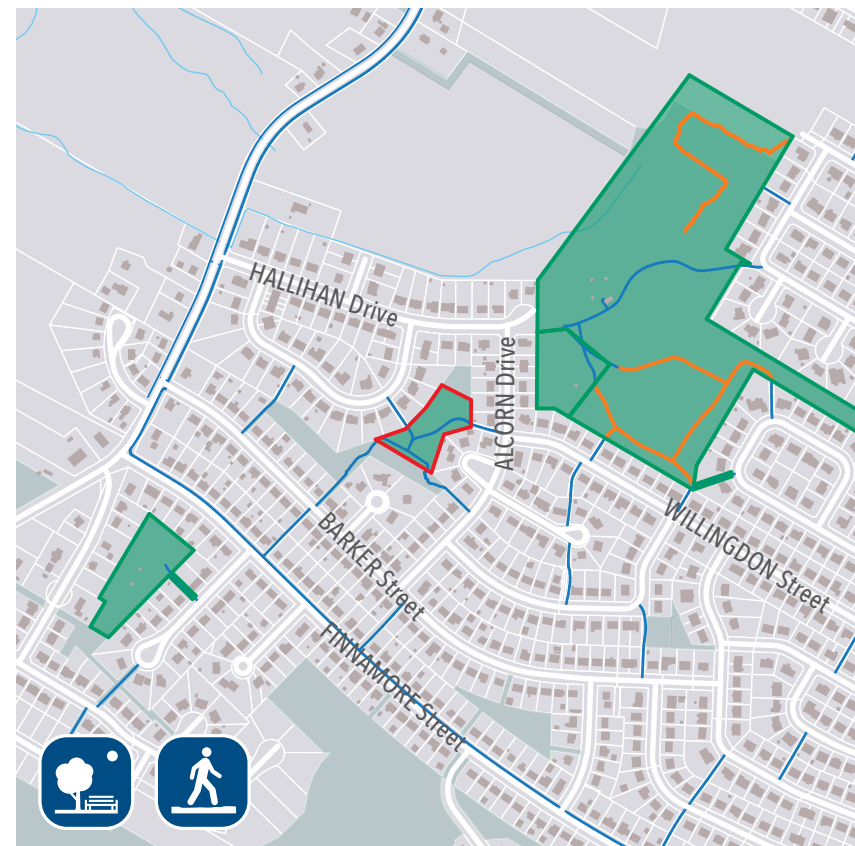
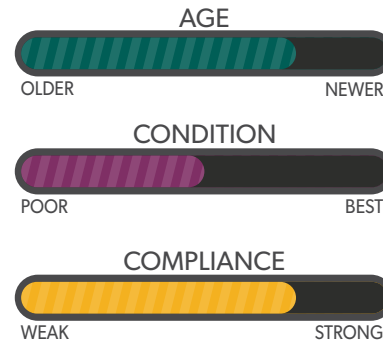


CARTER PARK

Carter Crescent | 0.6 ha | Municipal

NOTES: Carter Park is a passive green space nestled in a neighbourhood and accessed through local trail connections.

VISION: This is a small pocket of naturalized habitat within an expanding residential area. The park should remain as is.



CORONATION PARK

Coronation Court | 0.9 ha | Municipal

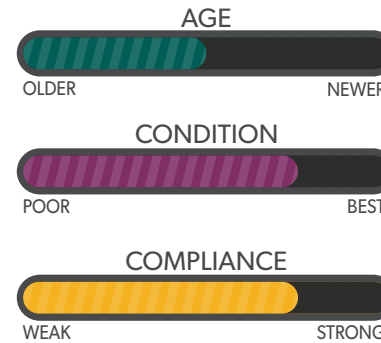
NOTES: Coronation Park is a large, open space featuring a paved multi-use court, swings, a play structure, a shade structure, and a picnic table. The park is situated behind homes and does not appear to have a main entrance.

VISION: This park is a community destination facility that requires modest upgrades to fulfill this role.

PRIORITY: Medium

PROJECTS: The asphalt court should be resurfaced as a multi-use court that includes a surrounding 5' fence and lines for basketball, ball hockey/court soccer and pickleball.

COST ESTIMATE: \$101,000



DEER PARK

12 Parkview Avenue | 87.8 ha | Municipal

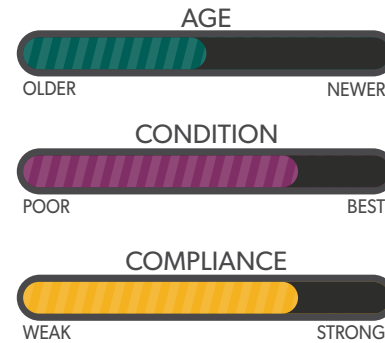
NOTES: Deer Park is a large park that features a nature trail network, disc golf course, ball diamond, playground, splash pad, washroom facilities, shade structures, picnic tables, and a small basketball/multi-use court. This park connects to the NB Trail, and a gravel parking lot is available for visitors.

VISION: This is a wonderful natural asset that can be amended to include low-impact and all-season single-track trails that broaden Oromocto's activity palette.

PRIORITY: Medium

PROJECTS: The Town should work with the River Valley Cycling Club to develop a modest series of single-track trails that form a gateway to mountain and fat biking, and improve local access for all-season park use.

COST ESTIMATE: Cost to be determined in association with trail builder and the Town of Oromocto.

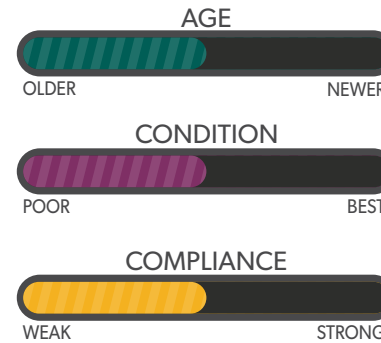


DUFFIE DRIVE PARK

Duffie Drive | 0.3 ha | Municipal

NOTES: Duffie Drive Park is a small neighbourhood playground space that includes older swings and a shade structure. The area features a small open space, a bench, and a connection to the trail network.

VISION: This is a small, social-based park that should be retained in its existing condition and form.

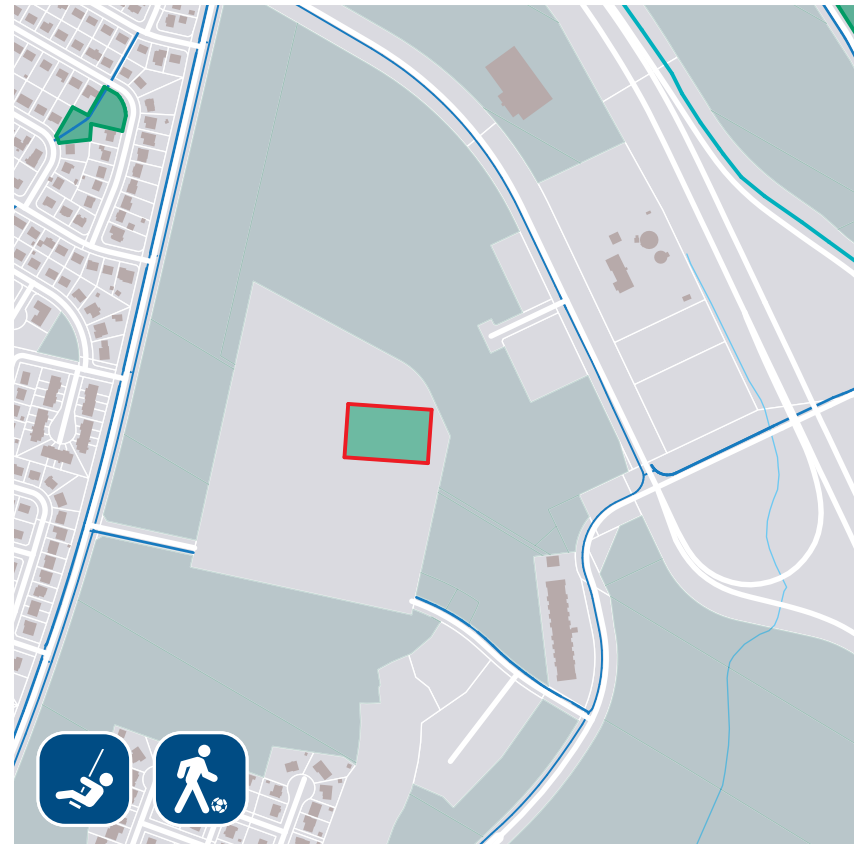
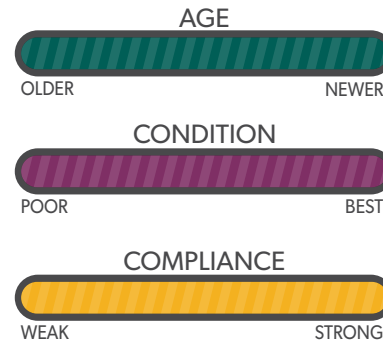


ÉCOLE ARC-EN CIEL PARK

30 Beaufort Street | 10.0 ha | Non-municipal

NOTES: École Arc-en-Ciel's playground serves school children in grades K through 8. The school grounds include an outdoor classroom and a sports field.

VISION: This site will become important as the adjacent residential lands develop. No action is required at this time.

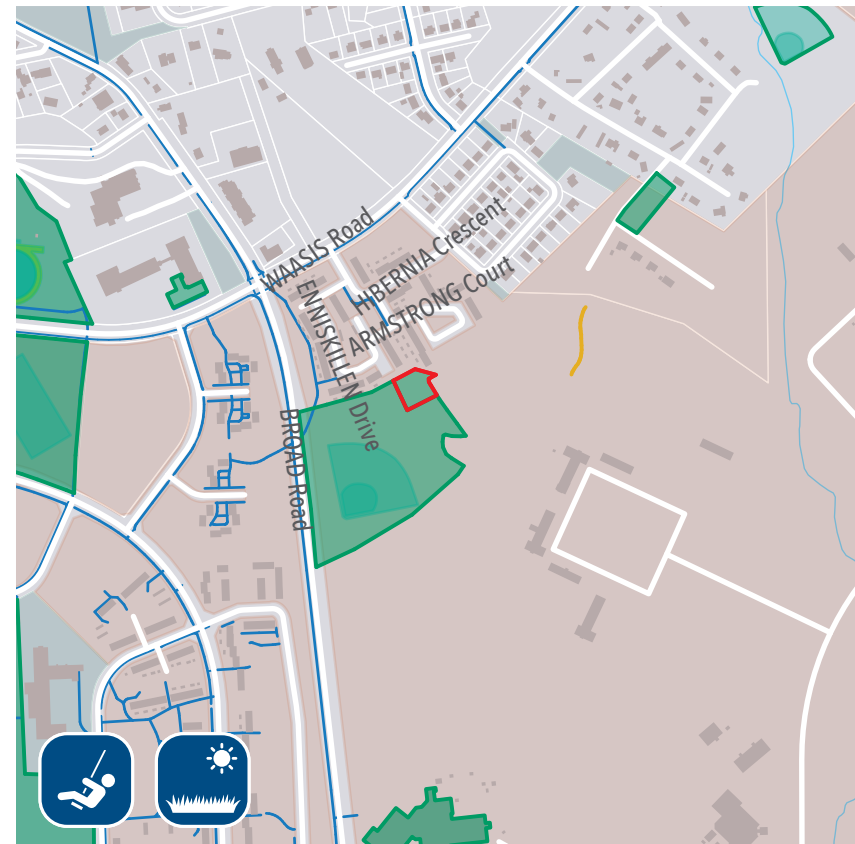
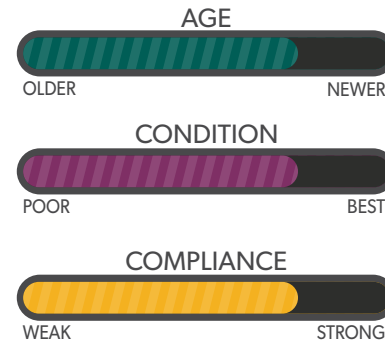


ENNISKILLEN PARK

Enniskillen Street | 0.2 ha | Non-municipal

NOTES: Enniskillen Street Playground offers a small play structure and bench, with open space adjacent to the Black Watch Park ball diamond.

VISION: No action is required for this site.

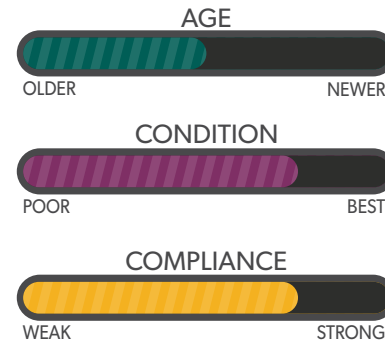


ERICA CIRCLE PARK

Erica Circle | 0.3 ha | Municipal

NOTES: Erica Circle Playground is an open green space surrounded by trees. All former play equipment has been removed.

VISION: This site is a naturalized space within a residential area that utilizes adjacent park spaces for play and social activities. This site should remain in its existing condition and format.



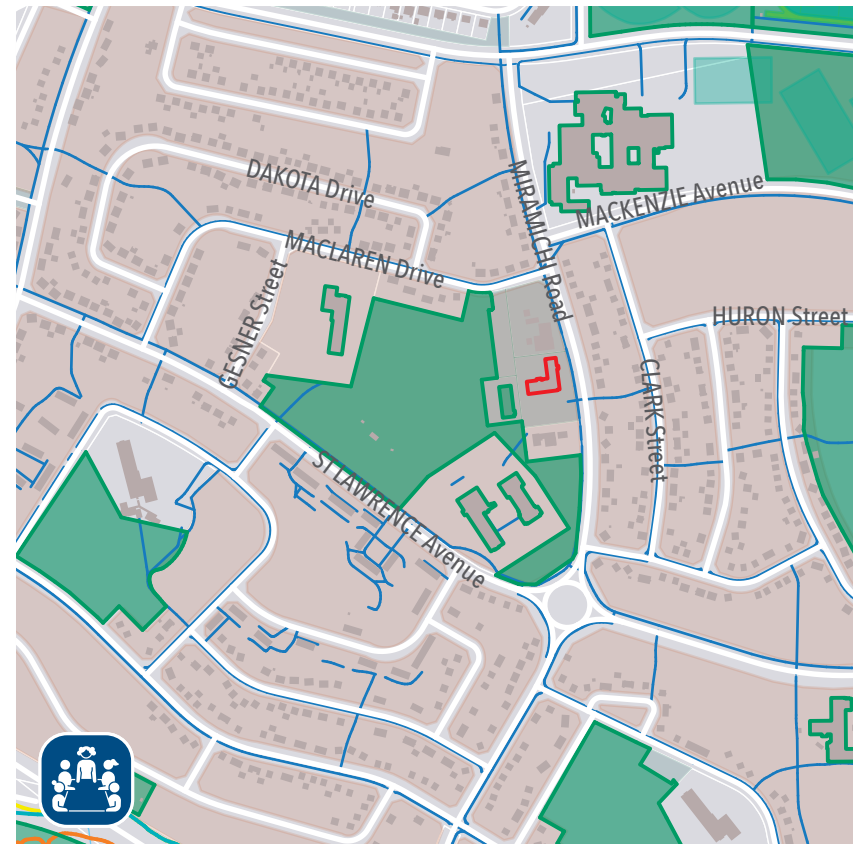
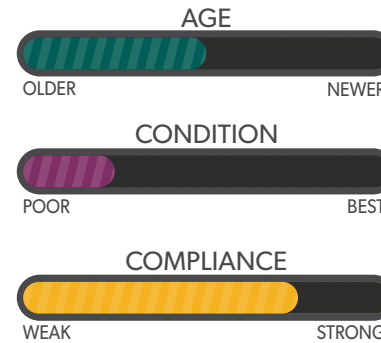
FAY TIDD PUBLIC LIBRARY

54 Miramichi Drive | 0.7 ha | Non-municipal

NOTES: The Fay Tidd Public Library is a community hub that provides a lending library and a welcoming space for all to gather, with community spaces such as an art gallery, study space, a learning room, and meeting rooms.

VISION: This facility will be replaced by the future Regional Wellness and Recreation Centre. The library will become an essential component of the new centre.

PRIORITY: High



GAGE GOLF & CURLING CLUB | GAGE GOLF CLUB PARK

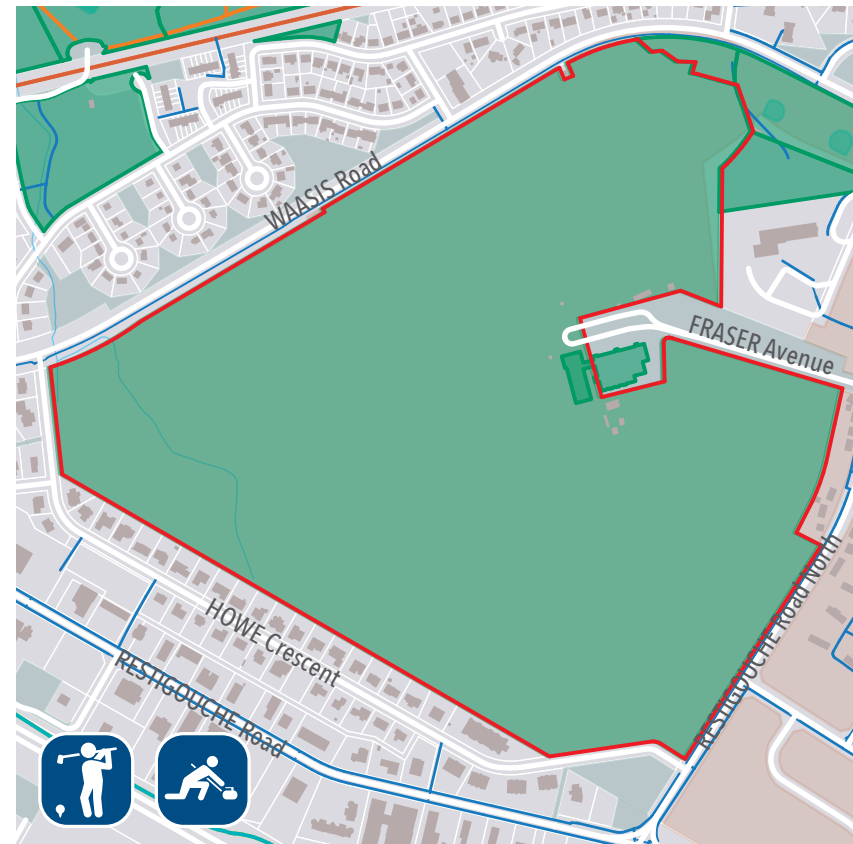
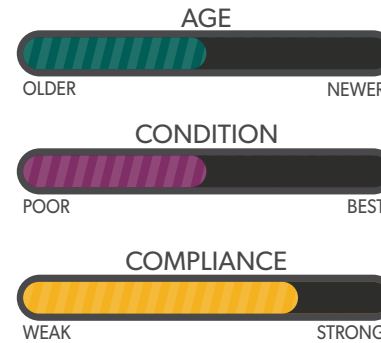
55 Fraser Avenue | 57 ha | Non-municipal

NOTES: This base-owned facility is located at the heart of Oromocto, and is an important regional activity and social destination. The adjacent and attached Town-owned arena provides the mechanical ice plant for the curling club.

VISION: The Town will relocate the arena complex; however, it can retain the ice plant for the curling club (to be operated by the club). The existing rink building can be leased to the curling club for adaptation as an all-season facility or to support future golf club land use as a cross-country ski facility. The mechanical component of the rink can be shut off at the headers to allow the curling rink to operate its surfaces efficiently. A future mechanical system upgrade for the curling rink will enable the decommissioning of the rink building.

PRIORITY: High

PROJECTS: Arena to be decommissioned

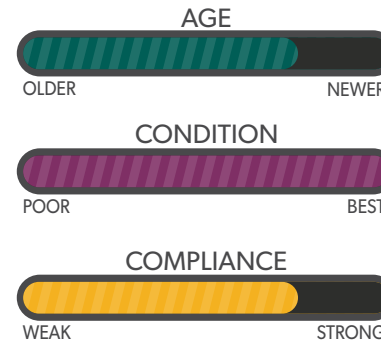


GAGETOWN FITNESS CENTRE

2 Hackaberry Street | Non-municipal

NOTES: Gagetown Fitness Centre is a large multi-use fitness centre that provides both indoor and outdoor amenities such as an indoor pool, climbing wall, multi-use gymnasium, fitness centre, walking track, squash courts, and community use rooms, as well as outdoor tennis courts, ball fields, sports fields, beach volleyball courts, an obstacle course, outdoor track and trails and ski trails. The fitness centre is operated by 5 CDSB Gagetown and offers memberships for the general public.

VISION: The Base will continue to offer facilities for its on- and off-base members. No action is required; however, residents would like to see a higher water temperature for seniors' pool use.



GESNER PARK

140 St. Lawrence Avenue | 5.8 ha | Municipal

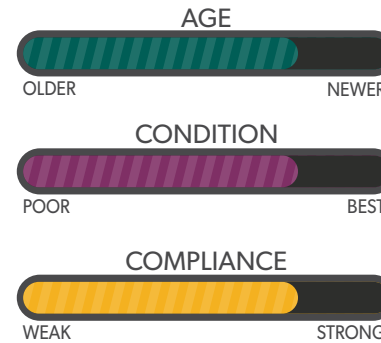
NOTES: Gesner Park is situated between an elementary school and a middle school. The park features a sliding hill, a small sports field, a community garden, a splash pad and washroom facility, seating areas, and shade structures. The adjacent schools also utilize additional amenities, including play equipment and multi-use courts.

VISION: This and the adjacent school sites are the heart of the outdoor park community, and a very important recreational and social asset. As such, the Town and province have built and maintained a great site. The only required upgrades are for comfort purposes.

PRIORITY: Medium

PROJECTS: The Town should conduct a planting exercise that sees over 30 shade trees planted on the site for shade purposes.

COST ESTIMATE: \$57,000

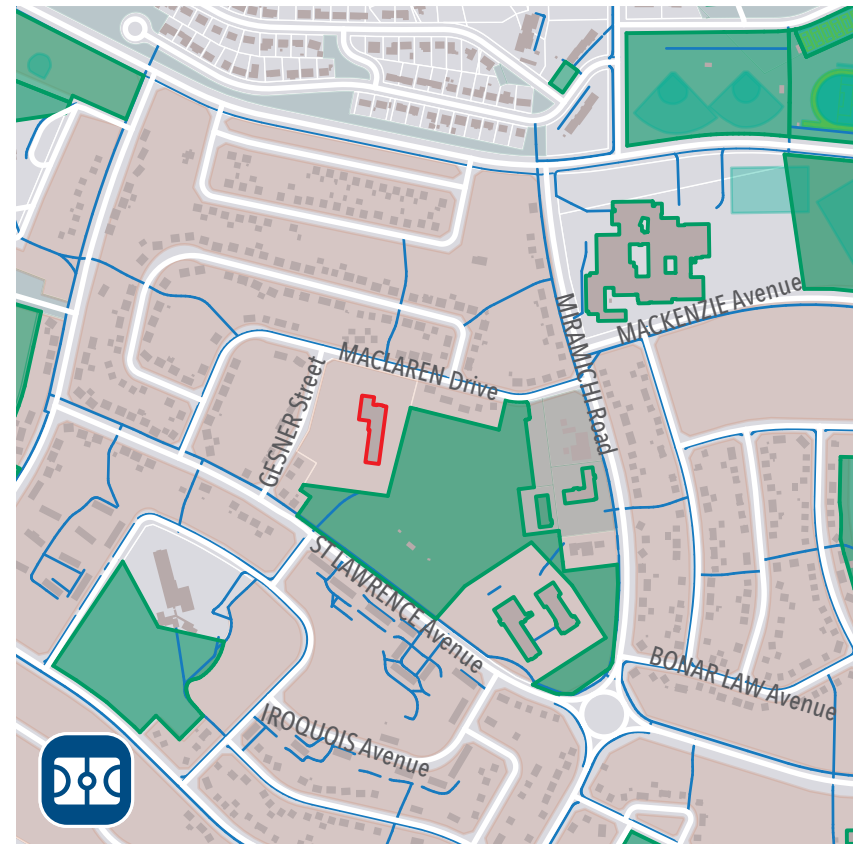
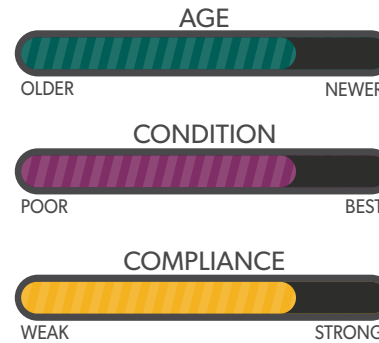


GESNER STREET ELEMENTARY SCHOOL PLAYGROUND

10 Gesner Street | 1.9 ha | Non-municipal

NOTES: Gesner Street Elementary School Playground serves students in grades K-2. The school grounds feature paved areas with painted games, benches, and a multi-use court equipped with basketball nets. The school is adjacent to Gesner Park, which offers multiple play equipment pieces, a sliding hill, a sports field, a splash pad, and a community garden.

VISION: See the Gesner Park section.

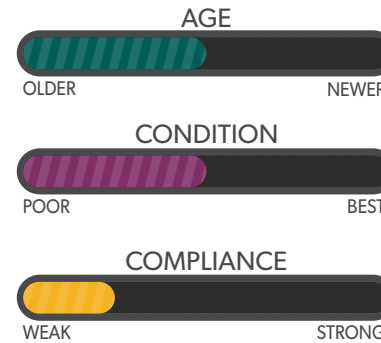


GILMOUR/GREENFIELD PLAYGROUND

Corner of Greenfield and Gilmour | 0.07 ha | Municipal

NOTES: Gilmour/Greenfield Playground is a small green space with a bench and small play structure, surrounded by grass.

VISION: This is a small play space adjacent to apartment buildings. No action is required for this site.

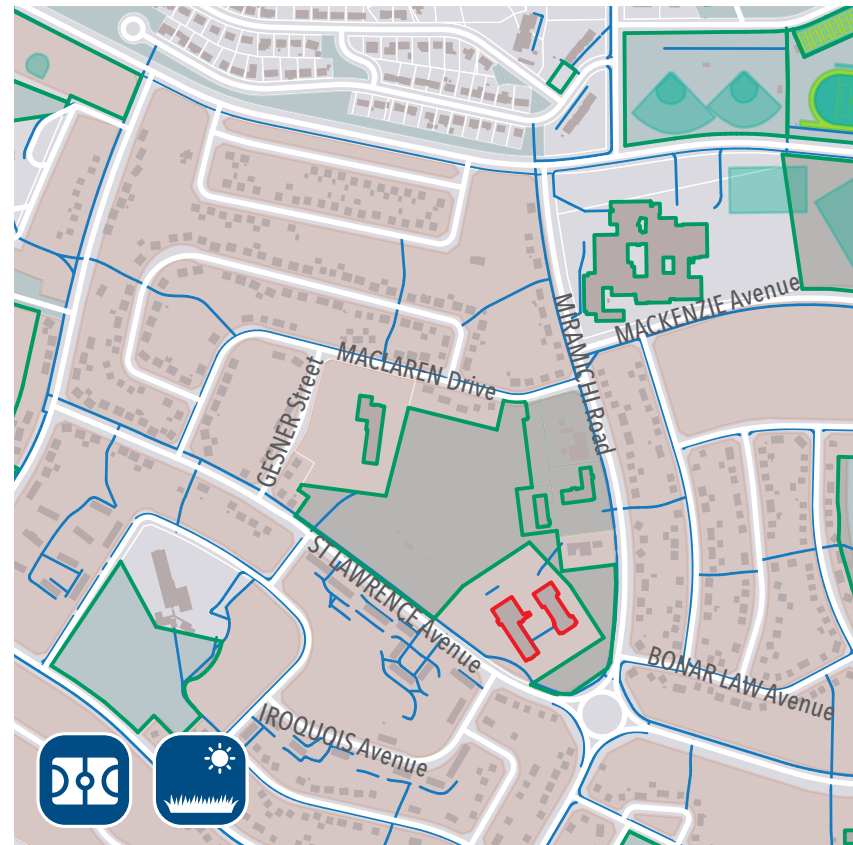
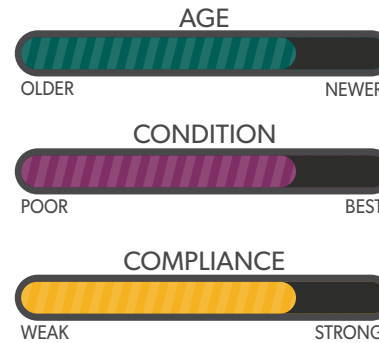


HAROLD PETERSON MIDDLE SCHOOL

90 St. Lawrence Avenue | 2.3 ha | Non-municipal

NOTES: Harold Peterson Middle School serves students in grades 6 through 8. The school grounds feature multi-use courts with basketball nets and large trees surrounding ample open space areas. The school is adjacent to Gesner Park, which includes a splash pad, a sliding hill, and a community garden.

VISION: See the Gesner Park section.

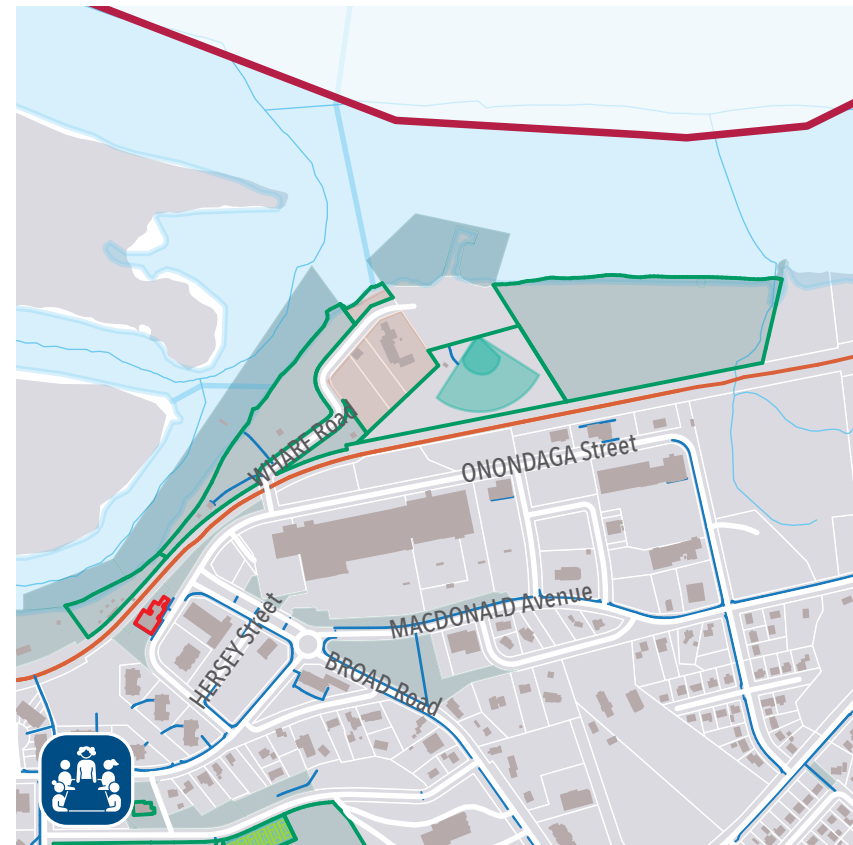
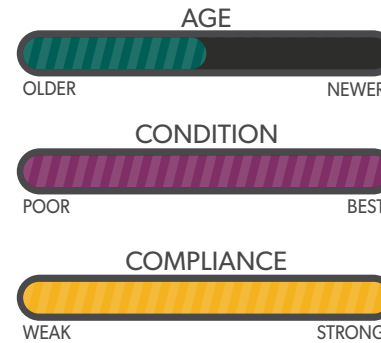


HAZEN PARK CENTRE

994 Onondaga Street | 0.5 ha | Municipal

NOTES: The Hazen Park Centre is a multi-purpose building with views of the river, hosting multiple meeting rooms for the community. Select recreation programming is also held in this space.

VISION: This becomes a regional anchor point with the renovation of the riverfront lands. No changes are required to the building or site for this purpose.

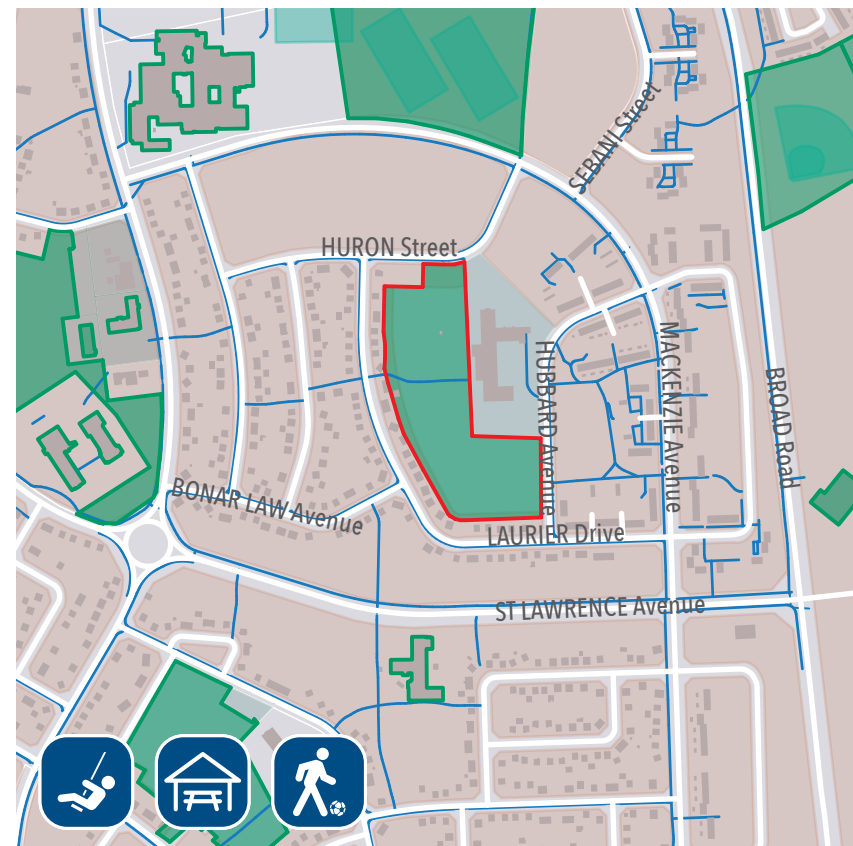
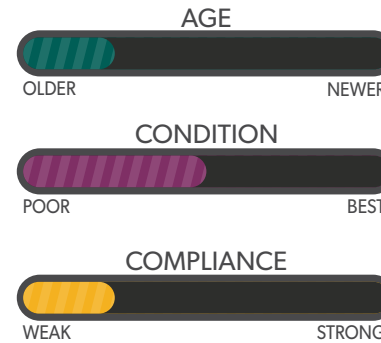


HUBBARD PARK | HUBBARD AVENUE SPORT FIELD (FORMER SCHOOL)

Hubbard Avenue | 3.8 ha | Non-municipal

NOTES: Hubbard Avenue Sport Field is located on the site of a decommissioned school. The sport field is adjacent to the former school's play equipment, swings, multi-use court, shade structure, and picnic table.

VISION: This site becomes the home of the new Oromocto Regional Wellness and Recreation Centre.

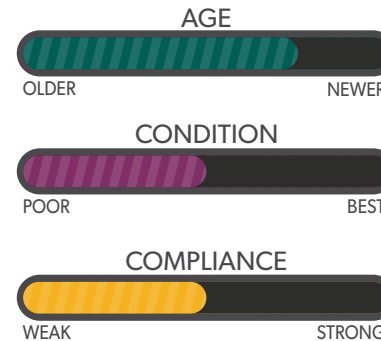


HUBBARD ELEMENTARY SCHOOL PLAYGROUND | DRUMMOND PARK

95 Drummond Drive | 2.5 ha | Non-municipal

NOTES: Drummond Park serves as the Hubbard School Playground for students in grades 3 to 5 during school hours. The playground features multiple play equipment pieces, picnic tables, a multi-use court, paved areas with painted games, open space, a small soccer field with nets, and paved trails. Large trees provide some shade.

VISION: This is a great in-neighbourhood school that provides play amenities to the adjacent neighbourhoods on play structures and court surfaces. No action is required at this site.



KING'S ARROW ARENA

51 Fraser Avenue | 2.5 ha | Municipal

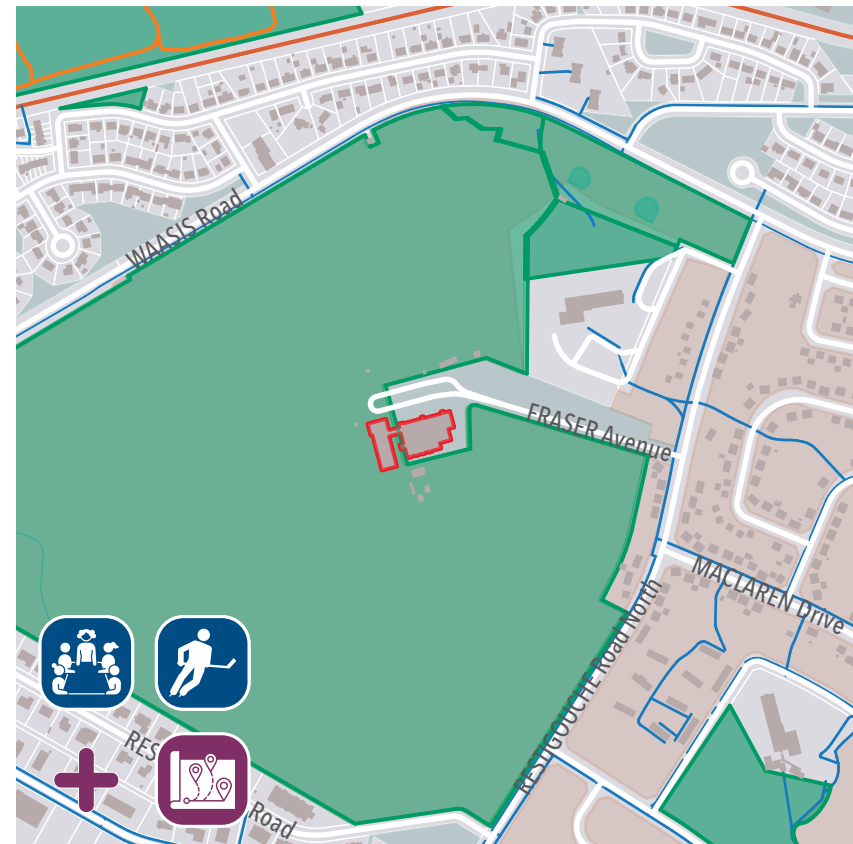
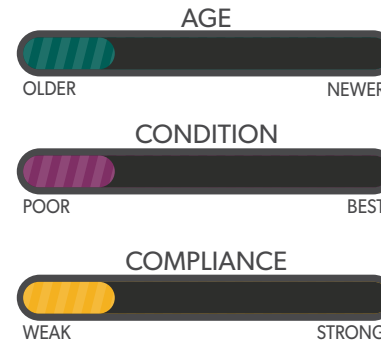
NOTES: The King's Arrow Arena provides the Town's ice surface and a community use space called the Tom Hasson Room.

VISION: This building will be decommissioned when the new Regional Wellness and Recreation Centre opens. The Town should explore redevelopment options that are in keeping with the notion of a 'club'. Thus, a new use for the building can expand the golf and curling club into this location.

PRIORITY: Medium

PROJECTS: The Town should commission a study that explores the feasibility of a renovation in this building that includes multiple court surfaces (pickleball, basketball, soccer, football, etc.). The administration of this facility should expand the existing golf and curling club operation into the King's Arrow Arena.

COST ESTIMATE: \$30,000

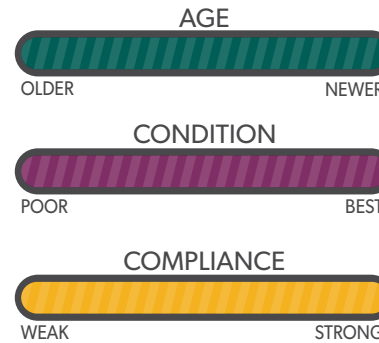


LINCOLN ELEMENTARY COMMUNITY SCHOOL PARK

2475 Route 102 HWY | 12 ha | Non-municipal

NOTES: Lincoln Elementary Community School Park is located adjacent to the K-5 school and includes an integrated ballfield/ soccer field, play equipment and open space.

VISION: This important local school site also provides play space for adjacent residents and students alike. No amendments to this site are required.

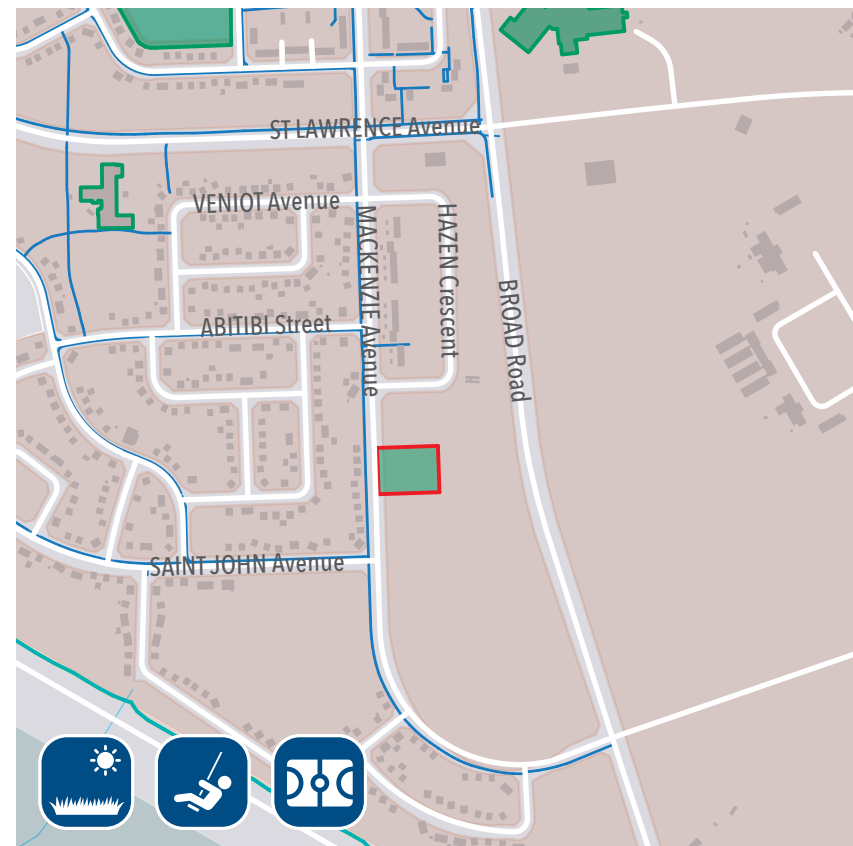
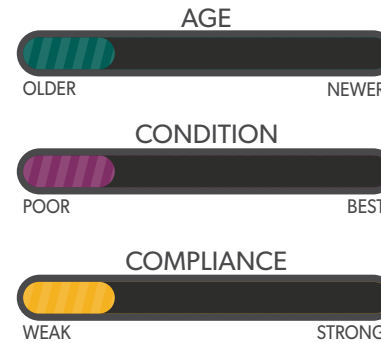


MACKENZIE PARK

MacKenzie Avenue | 0.5 ha | Non-Municipal

NOTES: MacKenzie Park is a large open space that includes a small play structure, swings, a bench, and a lit multi-use/basketball court. The park has some surrounding trees, but is largely unshaded.

VISION: This site is not well-located or utilized. The Town should encourage residents to use the adjacent Assiniboine Park and make the Mackenzie Avenue Playground available for residential development.



MACKENZIE SPORTS FIELDS

MacKenzie Avenue | 4.4 ha | Municipal

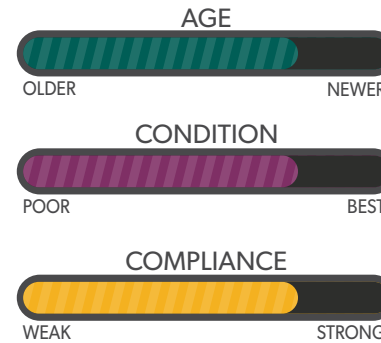
NOTES: The MacKenzie Avenue Sports Fields are located next to Oromocto High School, and include two full-size soccer fields that can also function as 6 mini fields.

VISION: This is an important local use and tournament facility that should remain in its current condition and form. The Town should consider acquiring adjacent land between MacKenzie Avenue and Huron Street to expand the recreation site with one to two additional fields, thereby extending the recreation site to the future Regional Wellness and Recreation Centre.

PRIORITY: Low

PROJECTS: IF THE ADDITIONAL LAND IS ACQUIRED, the Town should commission a feasibility study that explores the development of a partnership-based pavilion (washrooms, refreshments, storage and sport administration) that becomes the hub of the site.

COST ESTIMATE: \$15,000

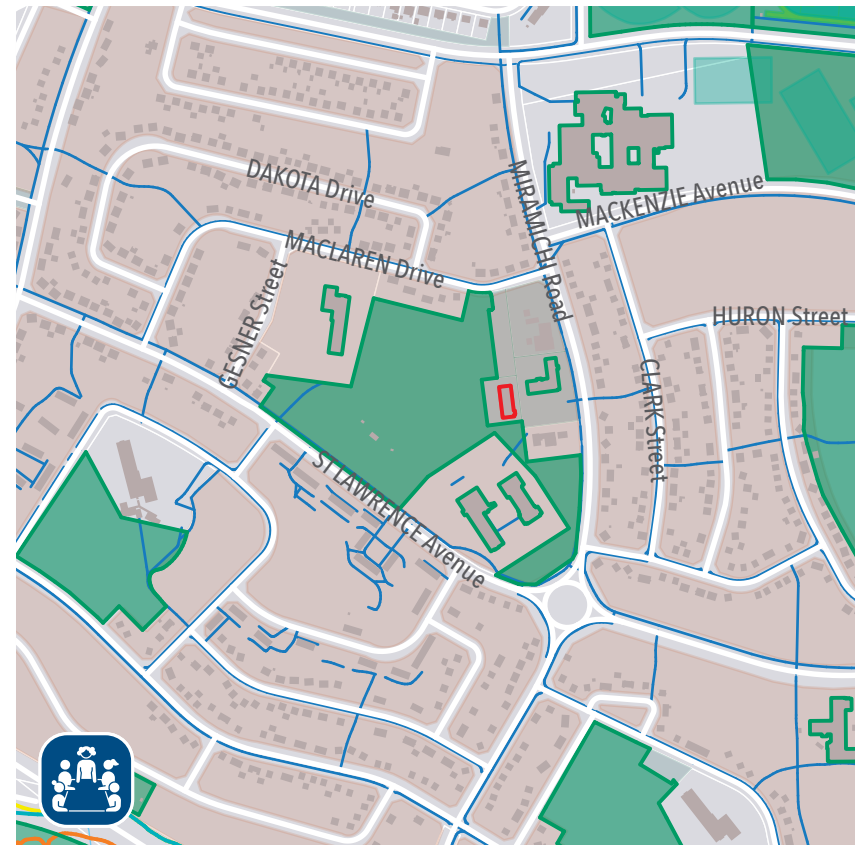
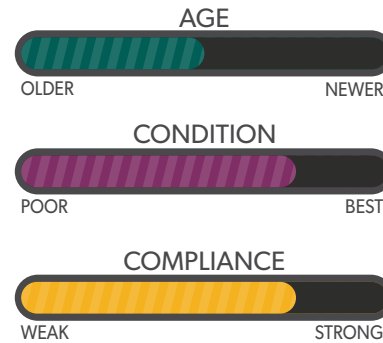


OROMOCTO COMMUNITY CENTRE

66 Miramichi Road | 0.3 ha | Municipal

NOTES: The Oromocto Community Centre can accommodate a wide range of activities and includes community meeting spaces.

VISION: This community centre is an important school-adjacent facility that offers programming and meeting space. The facility does not require renovation to sustain programmed use.



OROMOCTO DOG PARK

177 St. John Street | 0.5 ha | Municipal

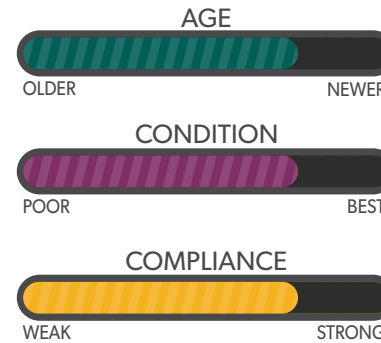
NOTES: The Oromocto Dog Park includes two fenced-in areas (for smaller and larger dogs), both with a shade structure and a picnic table. Parking is available. There are some nearby trees, but the fenced-in areas are largely unshaded.

VISION: This is a great canine facility that only requires a dog hydration/water supply to complete the site for the life of this master plan.

PRIORITY: High

PROJECTS: The Town should provide a water line and dispenser for dog use in the park.

COST ESTIMATE: \$10,000

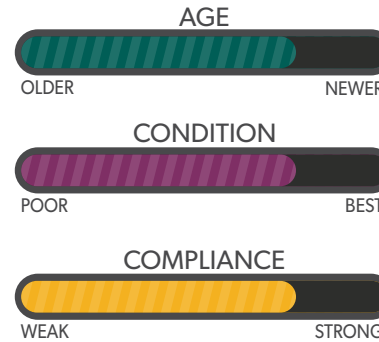


OROMOCTO FIRST NATION BALL FIELD

15 Sacobie Blvd. | 0.5 ha | Non-municipal

NOTES: Oromocto First Nation Ball Field is located near the Oromocto First Nation Wellness Centre at the end of Nikia Drive.

VISION: This is a non-Town owned facility that is well used and maintained. The Town should work with the OFN to ensure existing conditions remain.

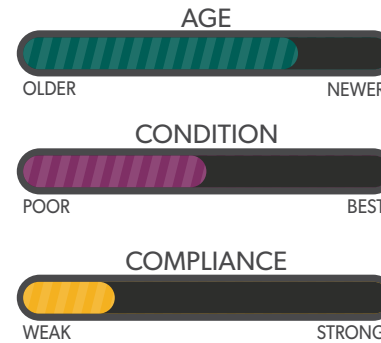


OROMOCTO FIRST NATION PLAYGROUND

First Street | 0.2 ha | Non-municipal

NOTES: Oromocto First Nation Playground is a small play area with a small play structure and a multi-use/basketball court for small children.

VISION: This is a non-Town owned facility that is well used and maintained. The Town should work with the OFN to ensure the play equipment is in good condition, and that the safety surfacing is to code.

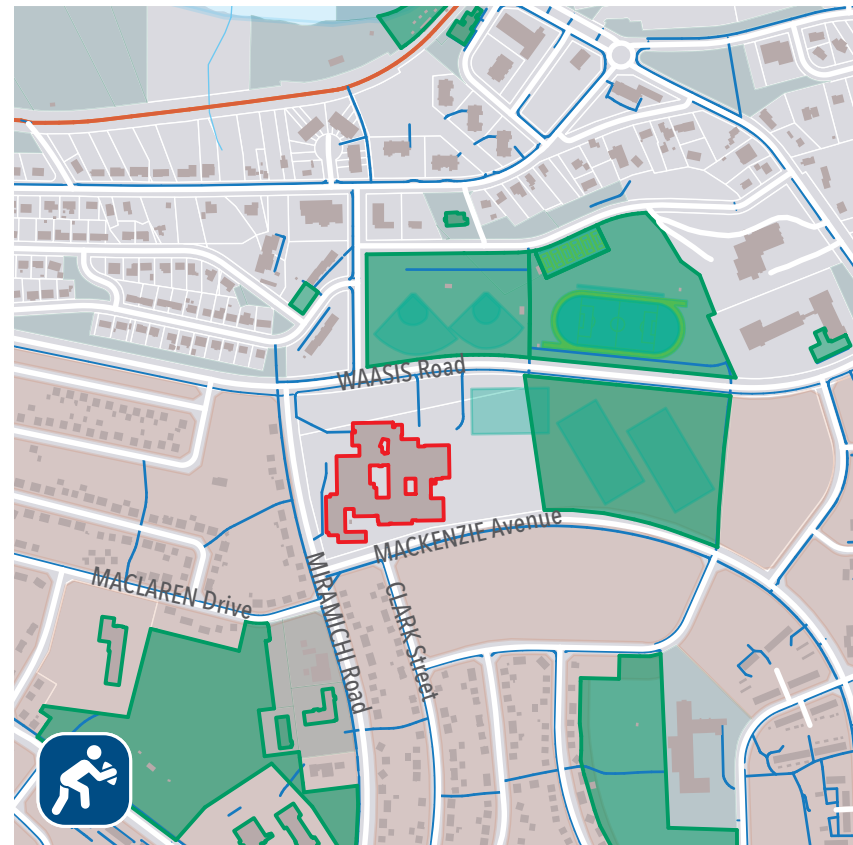
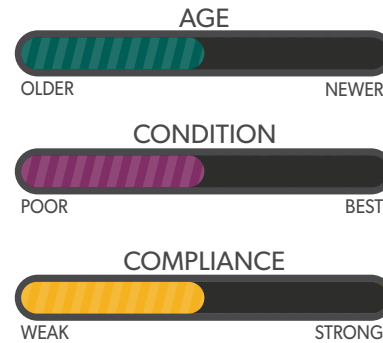


OROMOCTO HIGH SCHOOL

25 MacKenzie Avenue | 4.8 ha | Non-municipal

NOTES: Oromocto High School grounds include a decommissioned rugby field. The school is adjacent to Mackenzie Avenue Sports Fields, the Oromocto Turf Field, and Waasis Ball Fields.

VISION: No action is required for this site.



OROMCTO LEROY WASHBURN TUFT SPORT FIELD

Address | 3.8 ha | Municipal

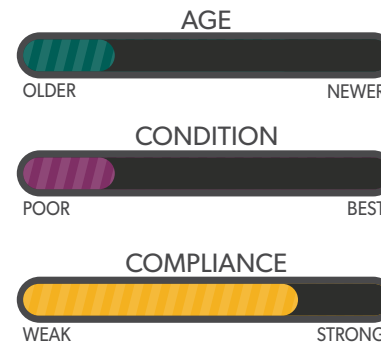
Notes: This artificial turf field and track is a provincial-class recreation asset that, when considered with all adjacent ball and grass sport surfaces, creates one of the most powerful sport destinations in Atlantic Canada.

VISION: The site remains as is with very few functional modifications that sustain/improve field function.

PRIORITY: Medium

PROJECTS: The Town should improve functional operational access to the field site with a widened vehicle access door (in the surrounding fence). This will help municipal operations and user group access to storage. Additionally, the field's carpet will require replacement within the life of this plan.

COST ESTIMATE: \$1,637,500



OROMOCTO SKATE PARK

Waasis Road West | 1.75 ha | Municipal

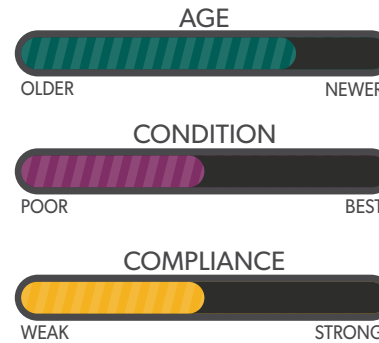
NOTES: The Oromocto Skate Park features skate events installed on an asphalt pad and spectator bleachers. Additionally, a BMX-contoured bike trail is located at this park.

VISION: this facility is a 'gateway to sport' facility that serves users well; however, it requires social amenities such as improved seating and shade.

PRIORITY: Medium

PROJECTS: The Town should replace the existing stands with a series of benches and tree planting to create shade where parents and other visitors sit.

COST ESTIMATE: \$16,000



OROMOCTO TENNIS COURTS / OUTDOOR RINK

Winnebago Street | 0.3 ha | Municipal

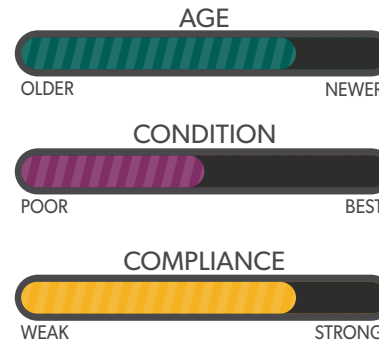
NOTES: **THE** Winnebago Street Tennis Courts and outdoor rink are located near Waasis Turf Field and Track, as well as Waasis Ball Fields. Some of the tennis courts have been painted to accommodate pickleball, featuring 3 tennis courts and 5 pickleball courts. In winter, the court surface is converted into an outdoor rink. Lighting supports evening and extended-season use.

VISION: As part of the Town-centre recreation node, these courts play a significant role in Town and regional recreation. The courts should be elevated to this position.

PRIORITY: High

PROJECTS: The courts require hole-filling and graphic resurfacing that makes all court surfaces multi-use. Windscreen and door-entrance improvements create a functionally better site for all in-season use.

COST ESTIMATE: \$141,000

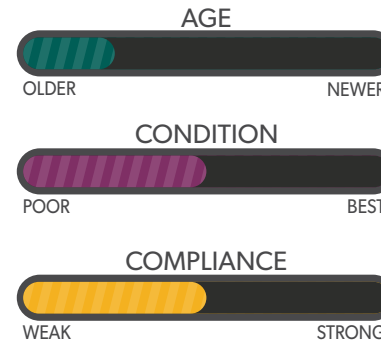


RIDGEVIEW MIDDLE SCHOOL PLAYGROUND

102 Waasis Road | 0.1 ha | Non-municipal

NOTES: Ridgeview School Playground serves students in grades 6 through 8. The playground features an obstacle course, multi-use courts with basketball nets, disc golf, numerous trees providing shade, a shade structure, benches and an outdoor classroom, and a small sports field.

VISION: This site is a great complement to the centre of the community, providing great amenity that expands the adjacent field sites from sports to a family destination. No action is required for this site.



SIR DOUGLAS HAZEN PARK

Onondaga Street | 8.7 ha | Municipal

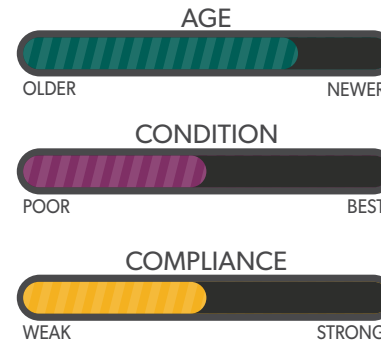
NOTES: Hazen Park is a picturesque, well-used public space located along the river and is the historical centre of the community. The park features many recreational amenities, including a bandstand and bleachers, a large play structure, numerous shade structures, picnic tables and benches, washroom facilities, and trail connections. Access to the river and the TCT Water Route is available via the boat, canoe, and kayak launch, the Small Craft Aquatic Centre, and the nearby marina. The park also includes interpretive kiosks, monuments, and sculptures.

VISION: This very important location requires a master planning and feasibility study that explores this riverfront site as a significant local and regional waterfront, and as an important destination on the regional blue paddling trail network. The master plan will explore parking and circulation within the waterfront zone, as well as within the areas around the riverfront. Both public, private and federal lands will be considered as venue for activities such as walking, public performance, well organized open space, motorized and paddle boating (as well as docking and slip systems), active transportation, signage and wayfinding, as well as services such as social refreshments, food, washrooms.

PRIORITY: High

PROJECTS: The Town of Oromocto can commission a waterfront development plan for all public and adjacent shoreline lands to clearly articulate vision, planning models, conservation and resilience modelling, and landscape plans.

COST ESTIMATE: \$75,000



SMITH SUBDIVISION PARK

McTavish Street | 1 ha | Municipal

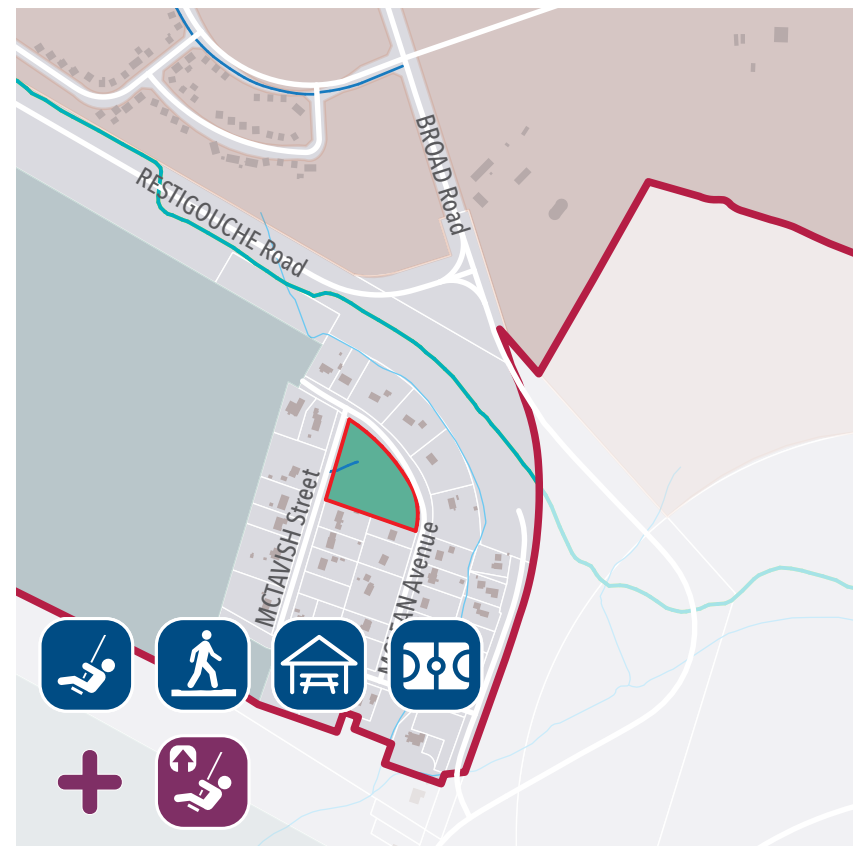
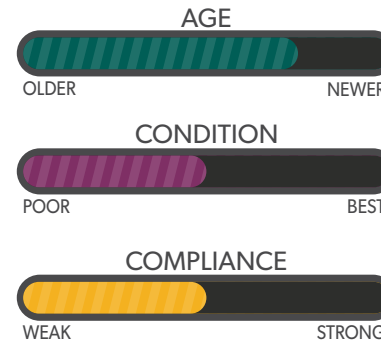
NOTES: Smith Subdivision Park is a small neighbourhood park with trees, swings, play structures, some open space, a shade structure and picnic table, and a small basketball/multi-use court with a paved trail connecting to the street.

VISION: This is an important play space within the heart of a Town-edge subdivision and potentially expanding residential areas. The park requires modest upgrades in the short term and may have potential for expansion when adjacent lands develop.

PRIORITY: Low

PROJECTS: Phase one improvements include replacing the existing safety surface with new sand or Fibar surfacing. Phase two, as adjacent lands develop, the Town can commission a site plan that proposes new multi-generational play equipment, social spaces and amenities such as seating, shade, bike parking and trash cans.

COST ESTIMATE: TBD with future development



SOLDIERS ARENA

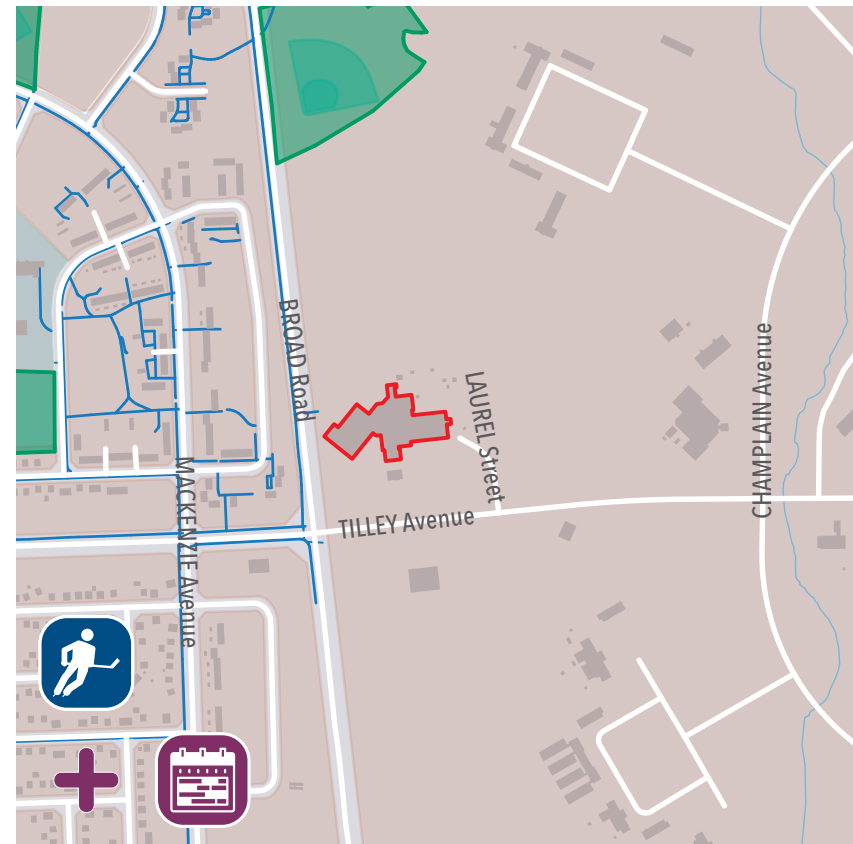
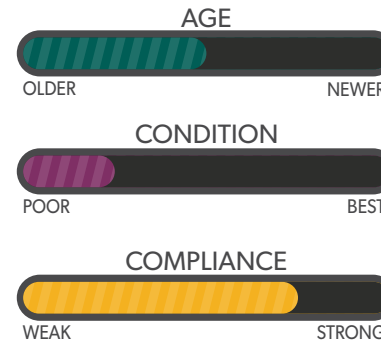
115 Tilly Avenue | 5 CDSB Gagetown Ownership

NOTES: This is an aging Base-owned arena that is regionally important for minor sport groups; however, it is less important as a Town facility. As previously noted, the Town requires one ice surface, while the minor sport region requires two. Thus, this facility is an important asset for the region to retain.

Minor sports groups have limited access to this facility due to Base booking procedures. The Town can work, on behalf of the regional groups, to access blocks of ice time, and make this time available to their minor sport groups.

VISION: The Town of Oromocto can work with the Base to acquire blocks of ice time, incorporating this ice time into its sport group rental programming. This ensures equitable access to ice time within the context of the Town's distribution programming.

PRIORITY: High

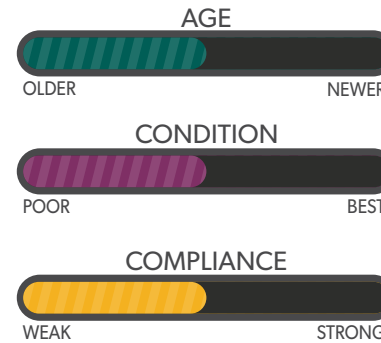


SUMMERHILL PARK BALL DIAMONDS

Summerhill Street | 2.2 ha | Non-Municipal

NOTES: Summerhill Ball Diamonds are located adjacent to Summerhill Elementary School and Gage Golf Club Park. The park features two ball diamonds.

VISION: This is an important sports field site that is accessed from the adjacent parking area and is used by minor sports groups. No action is required for this site.

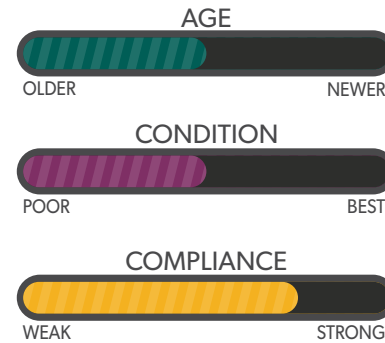


SUMMERHILL PARK | SUMMERHILL STREET ELEMENTARY SCHOOL PLAYGROUND

20 Summerhill Street | 1.2 ha | Non-municipal

NOTES: Summerhill Park's playground serves children in grades 3-5. The school grounds include open space, a multi-use court, and multiple play equipment. The school is located next to Summerhill Park Ball Diamonds and Gage Golf Club Park.

VISION: This is a great in-neighbourhood school that provides play amenities to the adjacent neighbourhoods on play structures and court surfaces. No action is required at this site.



VISITOR INFORMATION CENTRE, GATEWAY WETLAND NATURE TRAILS AND CONSERVATION AREA

26 Gateway Drive | 17.4 ha | Municipal

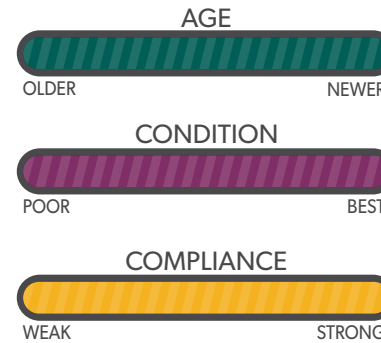
NOTES: The Visitor Information Centre is situated at the Gateway Wetland Nature Trails and Conservation Area. In addition to serving as a visitor information centre, the facility features a meeting room and interpretive information. The multi-use trail includes boardwalks, shade structures, picnic tables, and connections to the Town's active transportation network.

VISION: This is a recreation node that only requires slight modifications to fulfill its intended role.

PRIORITY: Medium

PROJECTS: The Town can add entrance lighting as well as special event and/or winter lighting to animate the site, and attract more winter regional visitation.

COST ESTIMATE: \$98,250 for fixture lighting



WAASIS ROAD BALL DIAMONDS

Waasis Road | 3.0 ha | Municipal

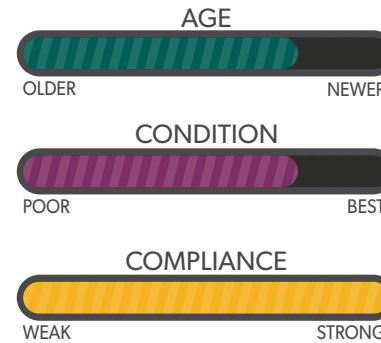
NOTES: This is a great Town-centre sports field site with a batting cage and associated service building (storage and washrooms), and parking.

VISION: This is the Town's premier ball field site, and requires minimal work within the life of this master plan. The Town should partner with its site-using sport groups to place dugouts (where missing). The small modifications can elevate the site to national-class for event hosting.

PRIORITY: Low

PROJECTS: The Town can, in association with its user groups, replace missing dugouts.

COST ESTIMATE: \$61,570



4.2 NEW PROJECTS

TOWN CENTRE SECONDARY PLAN

The Town of Oromocto is planning a new Regional Wellness and Recreation Centre within the context of several sports fields, a track, courts, and schools at the heart of the Town. This presents several functional challenges and economic development opportunities. The Town is also exploring waterfront development in close proximity to this area.

The Town should commission a Town Centre Secondary Plan to explore these challenges and opportunities, and to explore how the 'downtown' can function as a single national-class destination within the heart of the Town.

Additionally, this study should explore the economic development benefits of bringing all these assets together as one destination. For example, what are the ancillary residential and retail opportunities, and how should the retail products evolve to create an economic hub as part of this destination? What are the land use and incentive programs, and associated transportation, active transportation, parking, pedestrian, etc. requirements that support all functional opportunities within this area?

PRIORITY: High

COST: \$150,000

REGIONAL EQUITY PROGRAM

Several communities within the Greater Fredericton Area offer facilities at varying rates throughout the region. This creates a competitive rental environment, often leaving communities with facilities nearing the end of their life, which are renting their space at low or high subsidized rates. At lower rates, the hosting municipality will find it difficult to undertake capital upgrades or facility replacements.

The Town of Oromocto, in association with all regional partners, should collectively develop a facility rental program and a non-competitive policy that establishes regional Class-A and Class-B rental rates for all user groups. Additionally, this discussion can include a detailed analysis of user group requirements in relation to participation numbers.

PRIORITY: High

RECIPROCAL AGREEMENT PROGRAMS

Several minor sports groups express concern about access to non-municipal assets, such as schools and facilities on the base. The inconsistent nature of facility access creates difficult conditions for delivering programming.

The Town of Oromocto should explore and enter into reciprocal agreements with the relevant Province of New Brunswick school districts and 5 CDSB Gagetown that move available blocks of facility space from owner-administered time blocks to Town-administered time blocks.

PRELIMINARY PROVINCIAL AGREEMENT STRUCTURE.

The Town of Oromocto will:

- » Rent available blocks of gymnasium and classroom space to recreational, cultural and other groups and retain rental funds to support its commitment to the Province; and,
- » Maintain the important play equipment and surfaces within the safety surfacing at all schools within the Town of Oromocto Boundary.

The Province of New Brunswick will:

- » Move the rental of all gymnasiums and designated classrooms to the Town of Oromocto for minor sports, activity and cultural groups; and,
- » Provide access and janitorial services for all used spaces.

PRELIMINARY BASE AGREEMENT STRUCTURE.

The Town of Oromocto will:

- » Rent available blocks of rink and gymnasium space to recreational, cultural and other groups and retain rental funds to support its commitment to the Base;
- » Will pay the Base a negotiated rate for block rentals of negotiated space; and,
- » Turn over the King's Arrow Arena Ice Plant to 5 CDSB Gagetown for continued operation of its Golf and Curling Club.

5 CDSB Gagetown will:

- » Rent available blocks of rink and gymnasium time to the Town of Oromocto for minor sports, activity and cultural groups; and,
- » Provide access and janitorial services for all used spaces.

PRIORITY: High

CENTRALIZED DIGITAL PLATFORM

The Town of Oromocto requires a single booking and program/activity information platform that functions in both desktop and hand-held formats. This system brings together all available spaces, programs and schedules within one system that:

Provides residents with information about the various recreational and cultural programs available within Oromocto, and provides participation gateways for those interested in accessing programs

Provides user groups and individuals with opportunities to rent or access available spaces within the Town and non-Town-owned facilities

Provides platform users with the ability to pay for rentals and to request, at a cost, additional amenities that are required (picnic tables, trash cans, etc.).

PRIORITY: Medium

COST: \$150,000

THE LINCOLN COMMON

The Town of Oromocto welcomes the Lincoln area to the municipality by reaching into the community and developing a new regional-level recreational gathering ground in close proximity to residents. This new recreation node should include parking, multi-generational play space, trails through natural spaces with links to other Town destinations, the required additional natural turf sports field and other amenities determined through a consultation-based master planning process.

The Town can work with a landscape architect to identify and acquire land within Lincoln for the above-noted amenities and tasks.

PRIORITY: Medium

COST: \$85,000

4.3 RECREATION PROGRAMMING

Recreation programming in the Town of Oromocto reflects a wide range of interests and needs, with many programs offered through community partners and organizations. During consultations, residents mentioned that they are often unaware of existing programs or are unable to access them due to limited venue availability or scheduling. The Town's non-direct approach to recreation programming provides an opportunity to enhance coordination, promotion, and support to ensure residents can fully benefit from what is available.

To do so, it is important that the Town supports enhancing both communication and access to facilities. Improved promotion—through a centralized web page and calendar, phone-based app, social media, and community outreach—can help connect residents to current opportunities. Expanding access to both existing and new venues, such as the future Wellness and Recreation Centre, will allow community programmers to create or grow activities that respond directly to local demand.

The new Regional Wellness and Recreation Centre presents an enormous opportunity as a flexible, multi-use space, serving as a hub for both structured and drop-in activities, and accommodating a diverse range of programming, including those mentioned during consultation, such as expanded seniors' programs, wellness classes, pickleball, public skating, and cultural events.

With the Town supporting these offerings by ensuring physical spaces are available and accessible, and by strengthening communications and partnerships with program providers, the Town can play an important role in ensuring residents are aware of what is available and have meaningful opportunities to participate in recreation opportunities.

4.4 OPERATIONS AND CAPITAL UPGRADES

The Town of Oromocto currently rents facilities at lower rates than Fredericton. This is the result of a historical working relationship between the Town and its minor sport groups, which leaves the Town struggling to maintain facilities and with no capital funds to renovate or create new ones. Simply put, the Town of Oromocto places itself in a deficit position while providing quality facilities to its users.

The Town has grown and is now placing national-class recreational assets within the heart of its communities for local and regional residents. Discounting rates will not allow the Town to sustain these facilities for resident use. Rental rates and approaches to non-resident fees must evolve.

The previously noted regional equity program will address rental equity in rates for fields and rink surfaces; however, it will not address operational deficits and capital reserve investment that provides Oromocto with the funds required to upgrade or replace facilities when required. Additionally, as previously noted, the Town is providing regional facilities to a 25,000-person facility catchment area that does not contribute to the construction, operation or maintenance of its facilities. Non-resident user fees are applied to field and rink users who do not live within the Town boundary; however, these fees do not cover the expenses associated with providing facilities to regional residents, and the fee structure does not consider the actual cost of facility delivery. The following programs address this issue.

SPORT FIELDS PROGRAM

The Town currently maintains seven turf fields, one artificial turf field, and eight ball fields, all of which are expected to be in deficit. The Town is willing to continue maintaining these fields, with the understanding that rental fees are applied to the expected annual operational deficit. However, rental rates must increase to support regional equity and reduce operational deficits wherever possible.

Operational costs are highly variable at outdoor facilities. Influences on costs, such as weather and climate change, as well as excessive use, are difficult to predict and budget for. Annual operational costs remain within the municipality; operational staff are accustomed to addressing these issues.

Capital upgrade costs, which are collected and assigned to a field's capital reserve fund, are accurately predictable and are not presently collected and saved. For outdoor fields, municipalities commonly estimate the value of the field asset and the time period the field will last in playable form. For high-use outdoor grass surfaces, replacement is required every 9-10 years. For artificial turf, carpet replacement is required every 15 years. Where Oromocto's grass fields are valued at \$400,000 per surface, artificial fields are valued at \$3,100,000 per surface, and ball fields at \$250,000, an annual 1.6% capital reserve allocation covers replacement for the allocated period.

Thus, \$126,000 is required annually to be rationally collected through local and non-resident user fees, or through a regional levee program. The Town is not interested in increasing user fees; therefore, a levy is proposed.

The regional catchment population is approximately 24,430 residents; 48.75% of this number are Oromocto residents and pay for their share of the allocation through existing property taxes. 51.25% of residents live outside the boundary in approximately 5,467 homes. Thus, the estimated annual non-resident levy for homes within the catchment area is \$11.85 per home.

Again, applying the sport fields non-resident levy replaces any non-resident user fees.

ARENA PROGRAM

The arena program mirrors the statistical cost ratios applied to the fields; however, this model proposes to regionally share the operational deficit of the arena portion of the new Regional Wellness and Recreation Centre. The Town of Oromocto assumes the capital cost of the entire Centre and the operational and capital reserve costs of the non-rink components of the Centre. The Town can not afford to carry all costs associated with the operation of a rink that delivers 51.25% of its use to out-of-town residents.

Annual rink-associated operational costs are projected to be \$770,000, while annual revenues are projected at \$450,000. The annual capital reserve fund allocation is projected at \$500,000. Therefore, the annual operational deficit is estimated at \$820,000.

Mirroring the ratios from above, Oromocto residents will absorb 48.75% of this estimate within their present property taxes, while 51.25% (\$420,237) is applied to non-resident homes at \$76.86 per home. The fields and arena levy is estimated at \$88.71 per home.

Again, this replaces any non-resident fees applied to minor sports youth. Final annual arena-related levy charges will be calculated yearly and are based on the actual figures from the previous year.

5.0 IMPLEMENTATION

This chapter describes and illustrates a process map based on an implementation strategy and a logical series of steps coming from the strategy. Although the tasks are presented in a linear format, implementation is a highly iterative process that will not occur exactly as outlined in this chapter. It is important to note that actions may be undertaken relative to budget availability, funding opportunities, emerging and evolving user needs, etc. Changes to the implementation plan are normal and expected. Regular evaluation of the implementation strategy's direction and actions will ensure the Town is accomplishing the master plan's goals and objectives.

It is important to note that ten years may sound like a long time; however, this period is relatively short in municipal years. In fact, this period is just slightly longer than two council terms. This master plan will not result in all changes that staff, council and residents wish to see; however, the plan will put everyone on the correct path to success. A recreation master plan update will occur after the ten-year period based on the fiscal and cultural foundation stones placed in this master plan document.

Finally, the Town of Oromocto understands that it is part of a region that will utilize its facilities on a daily basis, and a broader region that will work together to ensure all residents and programs have equitable access to facilities throughout the Greater Fredericton Area. Aligning facilities with this purpose requires realigned thinking toward capital and operational funding models for the facilities provided as regional services.

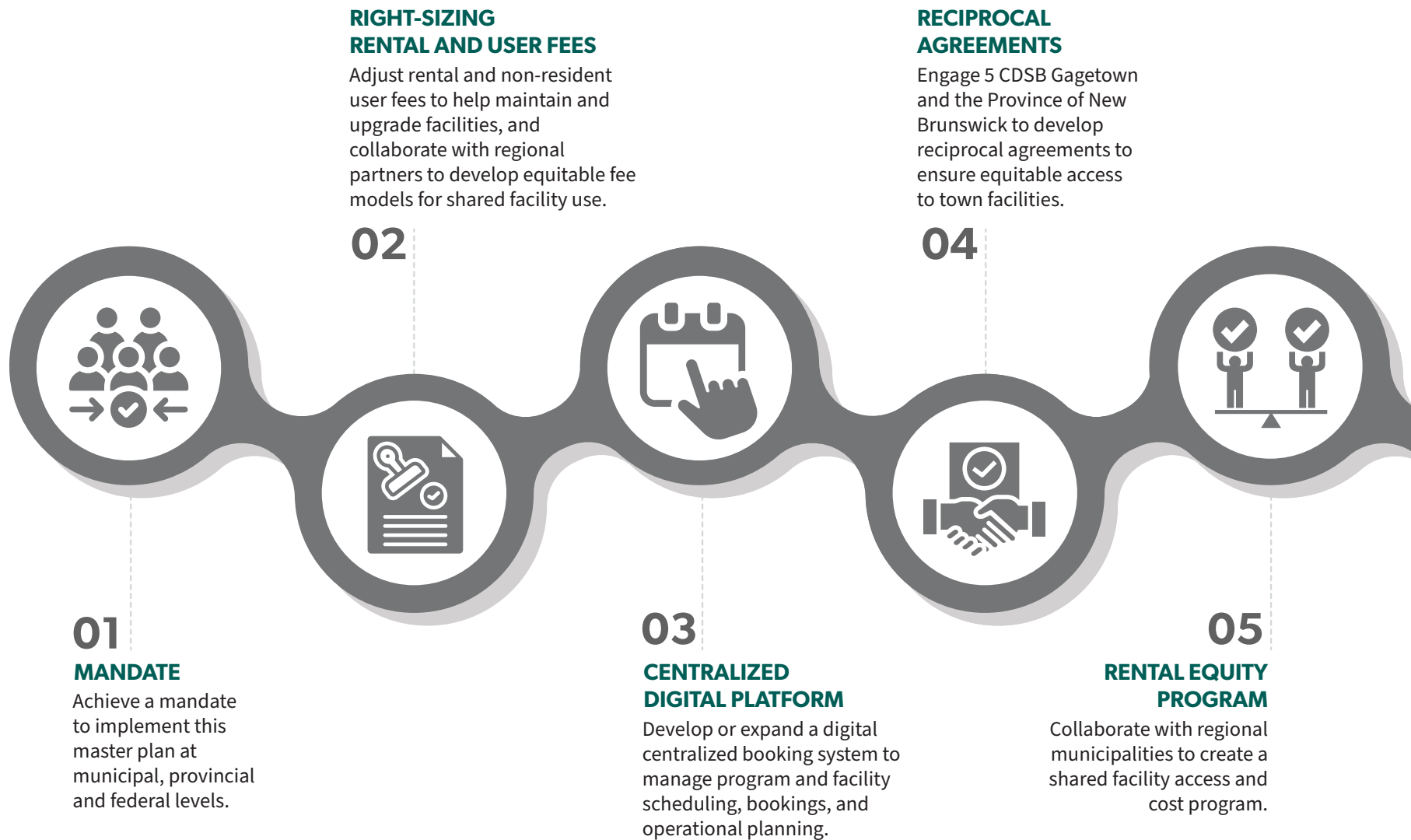
5.1 IMPLEMENTATION STRATEGY AND PROCESS MAP

This master plan utilizes a three-phase strategy that aligns the Town of Oromocto's recreational products to its expanded municipal and regional role over the ten-year implementation window. This process ensures that the Town's recreation environment is stabilized and sustained relative to this new role, and positioned relative to existing and emerging recreation within the Town. Additionally, the revised approach ensures residents are more informed, more engaged and more interested in Oromocto's daily life, and what it costs taxpayers to deliver the products that support this lifestyle. The three phases, with their projects, are illustrated in Figure 7 on the next page.

FIGURE 7 | IMPLEMENTATION STRATEGY AND PROCESS MAP

PHASE ONE | REGIONAL POSITIONING

Projects in this phase align Oromocto's recreational facilities and programming toward the local and regional platforms to which the town provides amenities.



PHASE TWO | NETWORK STABILIZATION

Projects in this phase stabilize the important assets required for the daily lives of local and regional residents.

PHASE THREE | NETWORK EVOLUTION

Projects in this phase improve the existing parks network as the town grows over the next ten years.

RIVERFRONT MASTER PLAN

Commission a riverfront master plan that reflects the area's cultural significance and explores connections to regional active transportation, ATV routes, and the blue route paddling program.

06



TOWN CENTRE SECONDARY PLAN

As the Wellness Centre moves forward, commission a Town centre secondary plan to guide the long-term integration of recreational, academic, residential, and retail spaces into a vibrant regional hub.

08



MEDIUM AND LOW PRIORITY PROJECTS

Budget and implement the medium and low-priority projects from chapter four to sustain neighborhood-level park services.

10



07

LINCOLN COMMON

Identify potential land and commission a master plan for a regional-level park, offering local recreational space and expanding Oromocto's amenities into Lincoln.

09

HIGH PRIORITY PARK PROJECTS

Plan, design, and implement key park upgrades outlined in chapter four to strengthen the town's recreational facility network.



5.2 THE REGIONAL POSITIONING PHASE

PROJECT NO.1 - ACQUIRE A MANDATE TO IMPLEMENT THIS MASTER PLAN

This plan includes several important projects that will require ongoing communication among political representatives, residents, Town Council and staff.

This action involves acquiring a mandate from Town Council and funding/operation partners (e.g., the Province of New Brunswick and the Government of Canada). Although Council has officially accepted this document, the plan's intent must be incorporated into the Town's official planning documents/tools to ensure implementation relative to this master plan's three phases. Recreation department leadership must collaborate with adjacent municipalities and the Regional Service Commission planning representatives to update relevant documents or incorporate policies into the next plan updates as necessary.

In addition to this, recreation leadership should present the master plan to regional funding and support agencies, such as the Province of New Brunswick's recreation staff, regional MLAs, federal MPs, and key local and regional residents highly involved in park programming. This will set the platform for future implementation discussions.

PROJECT NO.2 - RIGHT-SIZING RENTAL AND NON-RESIDENT USER FEES

This project has two phases. First, prior to working with regional representatives on developing an equitable and shared fee model for the use of facilities, the Town of Oromocto must adjust its fees to ensure it can afford to maintain and upgrade facilities over the short term.

Although the Town delivers facilities that are quality-comparable to Fredericton's, the Town's rental fees for and non-resident user fees are approximately between 17% and 27% lower than Fredericton (for varied facilities). Thus, the Town of Oromocto, with the acceptance of this plan, should raise its facility rental rates and non-resident user fees by 20% across the board to begin the process of right-sizing its fee structure. This additional revenue does not place Oromocto in a significantly better operational position; however, the task will form a stepping stone toward regional rate equity.

Second, Oromocto's staff and council should work with the regional entities within the Town's recreational catchment to propose the Wellness Centre and sport fields levee models described in Chapter Four. This lobbying will require time and negotiation; therefore, this work should begin immediately upon acceptance of this plan.

PROJECT NO.3 - CENTRALIZED DIGITAL PLATFORM

The Town of Oromocto should commission the expansion of an existing booking system or the creation of a new information and booking system that centralizes all program and facility scheduling, booking, and related operational work planning within one desktop and handheld app. This system will become the central digital gathering place for all residents, program groups, and operational staff.

PROJECT NO.4 - RECIPROCAL AGREEMENT PROGRAMS

With the digital platform in place, the Town of Oromocto's recreation leadership should solicit participation from 5 CDSB Gagetown and the Province of New Brunswick in the reciprocal programs described in Chapter Four. The successful acceptance of these agreements will ensure that residents and user groups have equitable access to all of the Town's facilities under the administration of the Town's recreation department.

PROJECT NO.5 - REGIONAL EQUITY PROGRAM

The Town of Oromocto's recreation leadership can now collaborate with the leadership from other regional municipal entities to develop a shared facility access and costing program for all user groups, based on location, participant numbers, and facility types. Oromocto's recreation leadership can then present the updated schedules and associated fees to council for approval and implementation.

5.3 NETWORK STABILIZATION PHASE

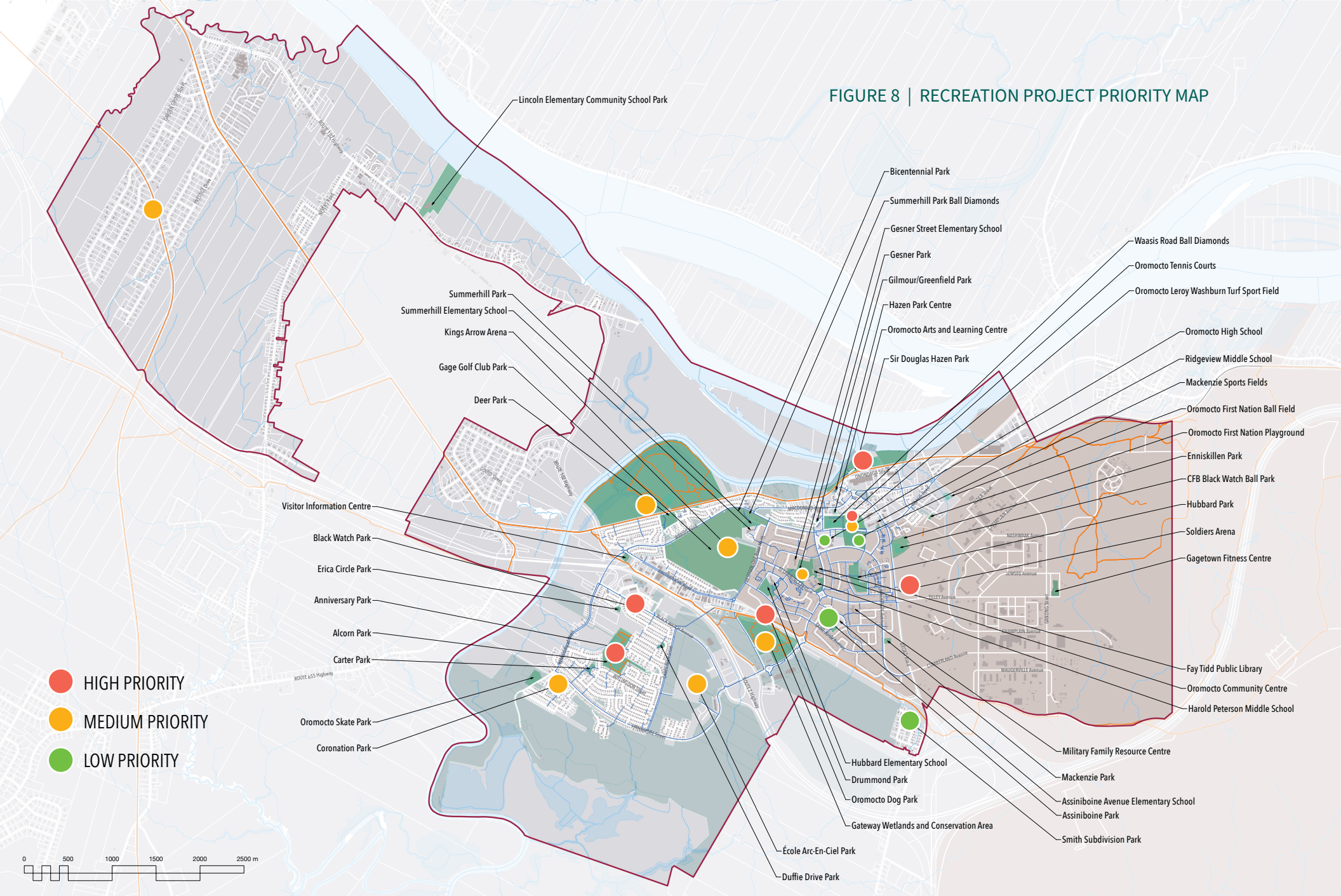
PROJECT NO.6 - THE RIVERFRONT MASTER PLAN

The Town should commission a landscape architect to develop a riverfront master plan that considers the physical and cultural contexts described in Chapter Four. Given that this is the cultural heart of the community, this study should also examine all regional active transportation and ATV routes to and from this location, and consider full participation in the regional Blue Route paddling destinations program.

PROJECT NO.7 - THE LINCOLN COMMON

The Town should identify potential lands and commission a landscape architect to develop a master plan for a new regional-level park in the Lincoln area. This park will provide recreational space within this area while extending Oromocto's recreational products into Lincoln through the placement of a multi-use grass field and courts. Additionally, this effort should include the exploration of trails and active transportation routes between Lincoln and the heart of Oromocto, as well as between Lincoln and Fredericton.

FIGURE 8 | RECREATION PROJECT PRIORITY MAP



PROJECT NO.8 - THE TOWN CENTRE SECONDARY PLAN

As the Town proceeds with the design and construction of the Wellness Centre, recreation and planning leadership should commission a Town centre secondary plan to consider the long-term challenges and opportunities related to the expansion of the business and recreational heart of Oromocto. This campus-style study should fully explore how recreational, academic, residential and retail assets come together to create a new regional centre, and the place where residents can finally say “this is the heart of Oromocto”.

PROJECT NO.9 - HIGH PRIORITY PARK PROJECTS

Chapter four describes several park upgrade projects that are essential to delivering a quality recreational facility network in Oromocto. Operational staff can proceed with the planning, design and implementation of these works.

5.4 NETWORK EVOLUTION

PROJECT NO.10 - MEDIUM AND LOW PRIORITY PROJECTS

Chapter four describes several medium- and low-priority projects that are required to sustain park delivery at the neighbourhood level. Town staff and council can budget and implement these projects in a medium- to low-level order.

5.5 RECREATION MASTER PLAN POLICY

The Town of Oromocto commissioned this recreation master plan to clarify funding requirements and to prioritize spending on the in-Town local and regional facilities that will be required over the next ten years. Although this master plan proposes projects that will require more than ten years to implement, the Town can begin by institutionalizing the platform ‘basics’ through the adoption of the plan relative to the policies provided in this section.

Through its enactment of the policies listed below, the Town of Oromocto establishes a mandate for which the Recreation Master Plan’s implementation will be achieved. Thus, the administrative context required to implement this plan is developed immediately for procedural ease.

OVERARCHING POLICY

POLICY RMP-1 The Town of Oromocto shall incorporate this Recreation Master Plan’s policies, projects, schedules and figures into relevant sections of the Municipal Plan.

POLICY RMP-2 The Town of Oromocto shall update the Municipal Plan to ensure parks, facilities and recreation are described as an essential component of Town lifestyle and economic development strategies that retain and attract new residents and businesses.

POLICY RMP-3 Council shall direct staff to provide the Town of Oromocto Recreation Master Plan to all regional, provincial and federal operational and funding partners to ensure the partners are aware of the Town’s interrelated recreation and economic development approaches and actions over the next ten years.

POLICY RMP-4 Council shall use the Chapter 5.0 Implementation Plan as a general guide to implementing the Town of Oromocto Recreation Master Plan.

TASK-SPECIFIC POLICY

PREAMBLE - REGIONAL FACILITY DELIVERY. The Town will continue to provide existing and new recreation facilities for local and regional use. Staff and council will continue to collect non-resident user fees until a levy program is established. Staff will evaluate operational costs for all facilities relative to local and regional use; however, staff will begin to work with Greater Fredericton Area representatives on a regional approach to delivering equitable facilities for residents and program groups in a manner that ensures equitable access to facilities relative to participation numbers.

POLICY RMP-5 Council shall direct recreation leadership to continue to collect and administer non-resident user fees for Town facilities at the increased levels described in the recreation master plan.

POLICY RMP-6 Council shall direct recreation leadership to work with recreation leadership from the Greater Fredericton Area to develop an approach to equitable regional facility provision for both residents and program providers under updated shared financial and provisions models.

PREAMBLE - RECIPROCAL AGREEMENTS. The Town of Oromocto presently has three entities (the Town, the Provincial Education District and 5 CDSB Gagetown) that provide facilities to local and regional residents. This creates a confusing and competitive booking atmosphere that does not ensure the equitable delivery of facilities.

POLICY RMP-7 Council shall mandate Town recreation leadership to lobby and develop reciprocal agreements with the Province of New Brunswick and 5 CDSB Gagetown under the conditions described in the recreation master plan to ensure the equitable delivery of facilities within Oromocto.

PREAMBLE - REGIONAL DIGITAL ADMINISTRATIVE PLATFORM. Town of Oromocto recreation leadership, associated staff, and the greater community will require a central and contemporary booking and operational system that ties together parks and facility use with operational requirements at both the Town and regional levels. This system will provide recreation leadership with the data required to fully understand operational cost implications for the various recreation assets while providing local user groups and residents with a central regional booking system.

POLICY RMP-8 Council shall consider the allocation of appropriate funds and direct Town recreation leadership to expand the present digital administrative platform to include a comprehensive and equitable booking and operational system for all Town, provincial and federal facilities that the Town manages access to.

5.6 MONITORING SUCCESS

The Canadian Parks and Recreation Association (CPRA) provides a toolkit that proposes monitoring measures. Although this is a helpful tool, Oromocto is in a unique position. The Town is pressing a reset button relative to the expansion of its municipal boundary and its position as a regional recreation and cultural hub. Thus, evaluation approaches should reflect this unique regional position.

This master plan provides the Town with an updated approach to financially and culturally delivering recreation facilities to residents and program providers relative to this expanding municipal and regional hub positioning. Therefore, “are we achieving this platform?” is the benchmark for success. Recreation leadership must continually ask and answer yes to the following five simple questions.

- » Are we providing quality activity venues that we can afford to provide to our residents?
- » Are we creating better operational environments for our Town and regional program providers?
- » Have we accomplished this in a regional sense without creating an additional burden on our relative level of staffing and budgets?
- » Are we attracting additional visitation to our Town from which businesses benefit?
- » Are we attracting new businesses and residents to our Town and region as a result of the recreation master plan implementation strategies?

APPENDIX A | BUDGET ESTIMATES

TABLE 1 | RECREATION MASTER PLAN BUDGET ESTIMATES

OROMOCTO RECREATION MASTER PLAN | BUDGET ESTIMATES

PROJECT SUMMARY BUDGETS

Description	Phase One Plan Projects	Anniversary Park	Coronation Park	Gesner Park	Oromocto Dog Pak	Oromocto Skate Park	Oromocto Tennis Courts	Gateway	Washburn Turf Field	Waassis Rd. Ball Fields
Structural Projects	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$75,000	\$0	\$0
Hardscape Development	\$0	\$159,063	\$52,500	\$0	\$0	\$0	\$74,000	\$0	\$0	\$47,000
Play Events and Site Furnishings	\$0	\$13,200	\$24,830	\$0	\$0	\$6,600	\$34,000	\$0	\$0	\$0
Softscape Development	\$0	\$22,500	\$0	\$43,500	\$0	\$5,800	\$0	\$0	\$1,250,000	\$0
Special Projects	\$585,600	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total	\$585,600	\$199,763	\$77,330	\$43,500	\$7,500	\$12,400	\$108,000	\$75,000	\$1,250,000	\$47,000
Contingencies (20%)	\$117,120	\$39,953	\$15,466	\$8,700	\$1,500	\$2,480	\$21,600	\$15,000	\$250,000	\$9,400
Design and Project Management (11%)	\$64,416	\$21,974	\$8,506	\$4,785	\$825	\$1,364	\$11,880	\$8,250	\$137,500	\$5,170
Project Sub-Total (before taxes)	\$767,136	\$261,689	\$101,302	\$56,985	\$9,825	\$16,244	\$141,480	\$98,250	\$1,637,500	\$61,570



